

APPENDIX D

Annex A Reserves - Environment Services - Scott Tompkins

Strategic Director - Mark Ryder

Portfolio Holders - Jeff Clarke

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
Proceeds of Crime	164		(30)	134		We are funding a business crime initiative as part of our contribution to the economic recovery. We will also be funding an intelligence post for 7 months of 2020/21
S38 Developer Funding	350			350		
Domestic Homicide Reviews	88		(10)	78		There is a DHR which has just commenced, and the chair has now been appointed. The estimated costs are £10,000. Two further DHR's are in the pipeline which will have a significant impact on these reserves.
Flood Management Reserve	459			459		
Total	1,060	0	-40	1,020	0	

Annex A Savings - Environment Services - Scott Tompkins
Strategic Director - Mark Ryder
Portfolio Holders - Jeff Clarke

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Capitalisation of flood prevention works - Contributions to flood prevention schemes to be funded from capital resources as they are about infrastructure investments that are capital in nature and this aligns with the capital funding received from partner organisations as matched funding.	200	0	200		Given activity to date, it is anticipated that only £100k of works will be capitalised in 2020/21. However, the full amount required will be met through other general in year savings.
Total	200	0	200	0	

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
10203000	Rugby Western Relief Road	59,144	101	0	0	59,245	59,144	101	0	0	59,245	0	0	
10421000	Portobello Bridge	549	60	1,296	154	2,060	549	11	0	0	560	-49	-1,500	The forecast of £1.5m will be transferred to the Emscote Road project
11221000	M40 Junction 12	11,868	2	250	0	12,121	11,868	15	45	192	12,121	13	0	
11272000	Rugby Gyration Improvements	1,563	0	25	0	1,588	1,563	0	25	0	1,588	0	0	
11509000	A444 Coton Arches, Nuneaton	3,549	27	10	114	3,700	3,549	27	10	114	3,700	0	0	
11510000	A46 Stanks Island, Warwick	2,526	3,664	400	0	6,590	2,526	3,664	400	0	6,590	0	0	
11604000	A444 Corridor Improvements - Phase 2	163	300	4,117	20	4,600	163	200	4,046	20	4,428	-100	-171	Design work is on-going. Expected delays due to land acquisition. Delayed construction start now 2021/22 Q2. s106 funding not expected
11605000	A3400 Bham Road Stratford Corridor Improvements	129	305	6,115	0	6,550	129	305	6,115	0	6,550	0	0	
11649000	A46 Stoneleigh Junction Improvements	3,500	14,643	18,494	157	36,794	3,500	10,987	18,020	4,286	36,794	-3,655	-0	Main works contract award anticipated in Q2 forecast in September 2020. It was not awarded until end of Nov 2020 due to continuing delays in obtaining technical approval from Highways England (HE). Site works are therefore not progressing as forecast in Q2, resulting in spend slipping from 20/21, through into 21/22 and into 22/23. HE commuted sum also transferred from 20/21 to 22/23 as payment will only become due on scheme completion in accordance with legal S6 agreement between WCC and HE. It is not anticipated this will impact the final outturn cost as an appropriate contingency has been allowed for in the scheme budget to address risks such as this.
11669000	Lawford Road / Addison Road Casualty Reduction	59	51	736	0	846	59	51	736	0	846	0	0	
11694000	A47 Hinckley Road Corridor	566	66	1,758	1,215	3,605	566	66	1,758	1,215	3,605	0	0	
Street Lighting														
11279000	Pump Priming allocation for LED street lighting	4,452	388	0	0	4,840	4,452	412	0	0	4,865	24	24	Budget increased with an RCCO
11719000	Street Lighting base budget 19-20	631	0	0	0	631	631	0	0	0	631	0	0	
11818000	Street Lighting Base Budget for 2020 / 2021	0	1,071	0	0	1,071	0	1,014	57	0	1,071	-57	0	Budget transferred to new year
Structural Bridge Maintenance														
11382000	Minor Bridge Maintenance schemes 2015/2016	1,679	12	0	0	1,691	1,679	7	0	0	1,686	-5	-5	Design delayed due to Network Rail Interface
11457000	Minor Bridge Maintenance schemes 2016/2017	529	13	0	0	542	529	3	0	0	532	-10	-10	Actual costs less than order value thereby reducing required budget
11587000	Minor Bridge Maintenance schemes 2017/2018	2,397	113	0	0	2,511	2,397	100	0	0	2,497	-14	-14	Majority of assessment to be deferred to next financial year
11658000	Minor Bridge Maintenance schemes 2018/2019	1,373	679	0	0	2,052	1,373	280	400	0	2,052	-400	0	Unlikely to spend budget for Bermuda during 2020-21
11717000	Bridges Base Budget 2019 2020	681	298	0	0	979	681	238	0	0	919	-60	-60	Work delayed until 2021/22 due to a reallocation of resources
11816000	Bridges Base Budget 2020 2021	0	781	0	0	781	0	856	13	0	869	75	88	Accumulated deferral of various schemes due to changing priorities
11833000	Historic Bridge Maintenance	0	1,120	2,950	2,230	6,300	0	650	3,420	2,230	6,300	-470	0	Cole End moved to year 2 to respond to emergency works to safeguard Bidford Bridge, Year 1 projects pushed back to end of Year 1 and start of Year 2 due to Covid, higher water levels, colder months and discovery of protected species. There is potential for these projects to slip into a Year 4 but this will be monitored and re-profiled depending on activity over the next couple of years.
Structural Maintenance of Roads														
11361000	Highways Maintenance 16/17	15,096	0	0	0	15,096	15,096	0	0	0	15,096	0	0	
11451000	Highways Maintenance 18/19	17,618	0	0	0	17,618	17,618	0	0	0	17,618	0	0	
11720000	County Highways Base Budget 19-20	17,506	69	0	0	17,575	17,506	79	0	0	17,585	10	10	New costs allocated
11785000	County Highways Base Budget 20-21	0	22,296	0	0	22,296	0	22,287	0	0	22,287	-10	-10	Budgets transferred to 11688000
11808000	Vehicle Mitigation Barriers (Stratford upon Avon)	0	582	0	0	582	0	582	0	0	582	0	0	
11848000	Replacement bollards in Stratford, Nuneaton and Bedworth	0	86	344	0	430	0	60	370	0	430	-26	0	Work delayed to next financial year due to lack of staff resource
Traffic Signals														
11381000	Traffic Signals 2015-16	181	13	0	0	194	181	13	0	0	194	0	0	
11657000	Traffic Signals Base Budget 2018-19	291	0	0	0	291	291	0	0	0	291	0	0	
11718000	Traffic Signals Base Budget 2019-20	245	47	0	0	291	245	17	31	0	293	-30	1	Work delayed to next financial year due to lack of staff resource
11817000	Traffic Base Budget 2020 2021	0	216	0	0	216	0	215	0	0	215	-1	-1	
Flood management														
10257000	Fisher Brook Flood Alleviation	0	0	0	0	0	0	0	0	0	0	0	0	
11427000	Ladbrooke Flood Alleviation	60	4	0	0	63	60	4	0	0	63	0	0	
11514000	Grendon Property Level	72	0	0	0	72	72	0	0	0	72	0	0	
11550000	Flood modelling	98	5	0	0	103	98	5	0	0	103	0	0	
11574000	Kites Hardwick flood alleviation	103	0	0	0	103	103	0	0	0	103	0	0	
11599000	Cherrington Flood Risk Management Scheme	62	3	0	0	65	62	3	0	0	65	0	0	
11686000	Whiteacre Health Flood Alleviation	56	0	0	0	56	56	0	0	0	56	0	0	
11735000	Grendon Capital Flood Scheme	1	111	0	0	112	1	111	0	0	112	0	0	
11794000	Flood Defence Maintenance 20-21	0	200	0	0	200	0	200	0	0	200	0	0	
11801000	Flood alleviation schemes CIF - Pailton	0	173	0	0	173	0	100	73	0	173	-73	0	Some risk on delivery of PLR on site due to any further COVID restrictions. Due to start on site in early February 2021. Budget transferred to New Year
11802000	Flood alleviation schemes CIF - Fenny Compton	0	484	0	0	484	0	20	464	0	484	-464	0	Budget transferred to New Year

11803000	Flood alleviation schemes CIF - Welford on Avon	0	0	105	0	105	0	0	105	0	0	0	0	
11804000	Flood alleviation schemes CIF - Galley Common	0	154	0	0	154	0	0	154	0	154	-154	0	Budget transferred to New Year
11805000	Flood alleviation schemes CIF - Bermuda	0	230	0	0	230	0	0	230	0	230	-230	0	Budget transferred to New Year
11806000	Flood alleviation schemes CIF - Brailles	0	115	0	0	115	0	0	115	0	115	-115	0	Budget transferred to New Year
Community Safety														
11712000	Gypsy & Traveller Services 19-20	0	0	0	0	0	0	0	0	0	0	0	0	
11789000	Gypsy & Traveller Services 20-21	0	72	20	0	93	0	62	30	0	93	-10	0	Budget transferred to New Year
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	0	0	0	0	0	0	0	508	152	660	0	660	CIF funding agreed 12th November 2020. a PMO is being sought to lead on this capital project. Costs for this are included in the CIF funding.
Transport Delivery														
11854000	Replacement of 15 bus fleet vehicles (Home to School transport)	0	0	0	0	0	0	0	885	0	885	0	885	CIF funding agreed 12th November 2020
Archaeology & Ecology														
11727000	Ford Ranger 4x4	12	0	0	0	12	12	0	0	0	12	0	0	
Area Delegated														
11276000	Rugby Area Committee	416	0	36	0	452	416	0	36	0	452	0	0	
11354000	Area Delegated Funding 17-18	21	9	283	0	313	21	0	290	0	312	-8	-1	Schemes cancelled
11398000	Design Services Area Delegated Funding	153	7	0	0	160	153	0	7	0	160	-7	0	Delayed due lack of staff resources
11452000	Area Delegated Funding 18-19	0	0	1671	0	1,671	0	0	1,529	0	1,529	0	-142	New Schemes allocated
11483000	Delegated Budget 2016-17 Traffic Signals & pedestrian cro	86	12	0	0	97	86	0	2	0	88	-12	-10	Scheme almost complete just minor item to amend following Stage 3 Road Safety Audit.
11485000	Delegated Budget 2016-17 Road Safety	501	40	0	0	540	501	40	0	0	540	0	0	
11487000	Delegated Budget 2016-17 Transport Planning	112	13	0	0	125	112	13	0	0	125	0	0	
11488000	Delegated Budget 2016-17 Casualty reduction	160	77	0	0	237	160	57	0	0	217	-20	-20	Schemes cancelled
11588000	Delegated Budget For Traffic Signals Gaf Din 2017 /2018	1	5	0	0	6	1	5	0	0	6	0	0	
11590000	Delegated Budget 2017-18 Road Safety	672	95	0	0	767	672	95	0	0	767	0	0	
11592000	Delegated 17-18 County Highways	564	30	0	0	593	564	30	0	0	593	0	0	
11593000	Delegated Budget 2017-18 Transport Planning	41	9	0	0	50	41	9	0	0	50	0	0	
11652000	Jo Edwards Delegated Schemes 2018 2019	541	500	0	0	1,041	541	516	0	0	1,057	16	16	New Schemes allocated
11653000	John Grant Delegated Schemes 2018 2019	649	177	0	0	825	649	71	0	0	719	-106	-106	Schemes cancelled
11654000	Gaf Din Delegated Schemes 2018 2019	0	0	0	0	0	0	0	0	0	0	0	0	
11656000	Nigel Whyte Delegated Schemes 2018 2019	71	2	0	0	73	71	2	0	0	73	0	0	
11721000	Traffic Signals Delegated Budget 2019 2020	0	0	0	0	0	0	0	0	0	0	0	0	
11722000	St Lighting Delegated Budget 2019 2020	0	6	0	0	6	0	6	0	0	6	0	0	
11723000	County Highways Base Delegated Budget 2019 2020	368	276	0	0	644	368	275	0	0	643	-1	-1	
11724000	Traffic Road Safety Delegated Budgets 2019 2020	259	761	0	0	1,020	259	765	0	0	1,024	4	4	Additional budget allocated
11725000	Bus Shelter Infrastructure 2019 2020 Delegated Budgets	83	84	0	0	167	83	84	0	0	167	0	0	
11799000	Area Delegated Budget 2020-21	0	0	0	0	0	0	0	0	0	0	0	0	
11835000	North Warwickshire Area Delegated	0	316	0	0	316	0	72	255	0	327	-244	11	Schemes to be completed in new year
11836000	Nuneaton & Bedworth Area Delegated	0	606	0	0	606	0	182	511	0	693	-424	87	New schemes added and carried forward into the New Year
11837000	Rugby Area Delegated	0	513	0	0	513	0	157	362	0	519	-356	6	New schemes added and carried forward into the New Year
11838000	Stratford Area Delegated	0	480	0	0	480	0	32	465	0	497	-448	17	New schemes added and carried forward into the New Year
11839000	Warwick Area Delegated	0	617	0	0	617	0	105	631	0	736	-512	119	New schemes added and carried forward into the New Year
Developer Funded Transport - s106 schemes														
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	62	50	129	150	391	62	20	129	180	391	-30	0	Project is being revived. Development work progressing slower than expected - unavailable internal designer resources therefore will start next fiscal year.
11099000	Upgrade traffic signals Blackhorse Road	137	11	0	0	148	137	11	0	0	148	0	0	
11194004	Install CCTV on Emscote Road Warwick (Tesco Stores)	0	0	0	0	0	0	0	0	0	0	0	0	
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Stores)	1	83	0	0	84	1	14	130	0	145	-69	61	Increased funds available to implement MOVA to the Emscote Road/Charles Street junction
11194006	Install Variable Message Signs A444 (Prologis)	0	0	82	0	82	0	0	82	0	82	0	0	
11194007	Install Traffic Signals junction Colliery lane / Back Lane Exhall (David Wilson Homes)	0	0	0	0	0	0	0	0	0	0	0	0	
11194009	Bridleways Improvements Brownsover Rugby	0	0	6	0	6	0	0	6	0	6	0	0	
11195003	S106 Rights of Way Scheme at Long Shoot Development Nuneaton	0	0	6	0	6	0	0	6	0	6	0	0	
11195009	40/50MPH SPEED LIMIT AND MINOR KERBING WORKS LONGMARSTON ROAD WELFORD ON AVON.	21	0	0	0	21	21	0	0	0	21	0	0	
11417000	A426 /A4071 Avon Mill Roundabout Rugby Improvement Scheme	429	460	679	140	1,708	429	460	679	140	1,708	0	0	Stage 2 (of 3) of the grant application to the Department of Transport is being prepared but sees delays. Detail design has commenced and will be on-going during this year.

11464000	Clifton on Dunsmore Traffic Calming S106	403	0	0	0	403	403	0	0	0	403	0	0	
11618000	B4087 Oakley Wood Road - Raised Traffic Calming Scheme	139	0	0	0	139	139	0	0	0	139	0	0	
Developer Funded Transport - Europa Way														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	2,928	65	507	0	3,500	2,928	50	522	0	3,500	-15	0	Waiting on 4 year maintenance period to end, prior to remediations arising from RSA3
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	1,408	1,716	884	0	4,008	1,408	1,716	884	0	4,008	0	0	
11636000	A452 Myton Road And Shire Park Roundabouts S106	71	100	3,629	0	3,800	71	75	3,654	0	3,800	-25	0	Feasibility works still ongoing due to potential relocation of supermarket requiring sensitivity tests
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106	24	0	0	7,476	7,500	24	50	0	7,426	7,500	50	0	WPD invoicing for trial holes against existing pylon to determine road alignment
11638000	A452 M40 spur west of Banbury Road S106	12	0	0	7,588	7,600	12	5	0	7,583	7,600	5	0	early feasibility works
11814000	C9878 A452 Europa Way Dualling, The Asps S278	0	50	100	0	150	0	50	100	0	150	0	0	
Developer Funded Transport - s278 schemes														
10010001	Unallocated S278 developer funds	-46	6	1,656	0	1,616	-46	0	0	1,662	1,616	-6	0	Service has not developed plans for utilisation of this funding - due to pressures of other schemes this is not likely to get any focus until 2021-22 and therefore spend likely in 2022-23
10438000	Leamington, Junction Alterations At Former Potterton Works	4	0	0	0	4	4	0	0	0	4	0	0	
11195010	S278 DE33034 Western Rd and Bham Rd Stratford (McDonalds)	381	0	0	0	381	381	0	0	0	381	0	0	Scheme complete, can be archived.
11195011	S278 Crabtree Medical Centre Bidford - Bus Stops	27	0	0	0	27	27	0	0	0	27	0	0	
11195013	S278 Wellesbourne Distribution Park Signs	35	26	0	0	61	35	26	0	0	61	0	0	
11196001	S278 Boughton Road Environmental Weight Limit Signs	77	0	0	0	77	77	0	0	0	77	0	0	
11197000	Ford Foundry	4,697	0	0	0	4,697	4,697	0	0	0	4,697	0	0	
11305000	New Roundabout on the A444 Weddington Road, Nuneaton	641	230	0	0	871	641	230	0	0	871	0	0	
11326000	Elliots Field Retail Park	816	0	0	0	816	816	0	0	0	816	0	0	
11327000	B4113 Gipsy Lane Junction	5	199	0	0	204	5	199	0	0	204	0	0	
11328000	New Roundabout Southam Road Kineton	478	0	0	0	478	478	0	0	0	478	0	0	
11336000	Ansty Business Park Phase 3	1,521	394	1,097	0	3,011	1,521	394	1,097	0	3,011	0	0	
11337000	A426 Leicester Road, Rugby - Toucan Crossing	329	6	0	0	335	329	6	0	0	335	0	0	
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	431	20	0	0	451	431	20	0	0	451	0	0	
11419000	A423 Priority Junction and A425 Banbury Road Toucan Crd	504	12	0	0	516	504	12	0	0	516	0	0	
11423000	A423 Coventry Road Southam New Priority Junction S278	508	12	0	0	520	508	12	0	0	520	0	0	
11424000	Snitterfield Emergency Works	0	0	0	0	0	0	0	0	0	0	0	0	
11428000	B5000 Grendon Road Polesworth New Roundabout Section 278	868	65	32	0	965	868	65	32	0	965	0	0	
11429000	A3400 Birmingham Road, Stratford upon Avon, New right turn land S278	247	26	0	0	273	247	26	0	0	273	0	0	
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,639	200	0	0	2,839	2,639	100	100	0	2,839	-100	0	Changed due the expected timescale for completion of remedial works.
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	12	0	0	320	308	12	0	0	320	0	0	
11436000	B4087 Oakley Wood Road Bishops Tachbrook	452	52	0	0	504	452	52	0	0	504	0	0	
11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	575	4	6	0	585	575	4	6	0	585	0	0	
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	601	20	0	0	621	601	20	0	0	621	0	0	
11439000	B4642 Coventry Rd / Cawston Grange Drive Cawston Construction of 5th Arm at Rdbt S278	1,400	17	0	0	1,417	1,400	17	0	0	1,417	0	0	
11460000	C204 Birmingham Road, Alcester - new right turn land outside Alcester Grammar	45	163	993	0	1,201	45	163	993	0	1,201	0	0	
11461000	A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278	1,080	108	20	0	1,208	1,080	108	20	0	1,208	0	0	
11462000	B4035 Campden Road, Shipston on Stour new right turn lane	336	14	10	0	360	336	14	10	0	360	0	0	
11463000	B4451 Kineton Road Southam New Roundabout S278	609	8	10	0	627	609	8	10	0	627	0	0	
11467000	C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278	553	10	10	0	573	553	10	10	0	573	0	0	
11505000	A422 Alcester Road, Stratford upon Avon	250	6	6	0	262	250	6	6	0	262	0	0	
11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	6	10	0	323	307	6	10	0	323	0	0	
11507000	A428 Lawford Road, Rugby	410	84	0	0	494	410	44	40	0	494	-40	0	Changed to reflect expected resolution of snagging / compensation.
11508000	B4429 Ashlawn Road, Rugby	58	54	10	0	122	58	54	10	0	122	0	0	
11511000	A429 Ettington Road, Wellesbourne	1,216	24	10	0	1,249	1,216	24	10	0	1,249	0	0	
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	1,979	16	0	0	1,995	1,979	16	0	0	1,995	0	0	
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	699	10	10	0	719	699	10	10	0	719	0	0	

11517000	A47 Hinkley Road Nuneaton Puffin Crossing	116	10	10	0	136	116	10	10	0	136	0	0	
11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	457	13	30	0	500	457	13	30	0	500	0	0	
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	437	9	10	0	456	437	9	10	0	456	0	0	
11527000	A423 Marton Road , Long Itchington - New Footway & Site Access S278	173	10	10	0	193	173	10	10	0	193	0	0	
11528000	A444 Weddington Road, Nuneaton - new Puffin crossing.	218	47	20	0	284	218	47	20	0	284	0	0	
11529000	B4642 Coventry Road, Cawston - new right turn lane.	4	394	203	0	601	4	394	203	0	601	0	0	
11530000	C33 Stockton Road and A423 Southam Road, Long Itchington - new footway on Stockton Road and upgrade of zebra crossing to Puffin crossing on Southam Road.	298	53	25	0	376	298	53	25	0	376	0	0	
11531000	D1643 Park Road, Bedworth - new car park egress.	140	151	50	0	341	140	151	50	0	341	0	0	
11551000	A47 Long Shoot - relocation of a refuge island	35	39	16	0	90	35	39	16	0	90	0	0	
11576000	A3400 Banbury Road / Tiddington Road, Stratford upon Avon.	2	679	1,319	0	2,000	2	679	1,319	0	2,000	0	0	
11577000	A3400 Bridgefoot / Bridgeway, Stratford upon Avon	9	152	590	0	751	9	52	690	0	751	-100	0	Changed to reflect expected scheme delivery. Delays due to Developer's design impacting on progress of Technical review process.
11578000	C98 Loxley Road, Tiddington.	15	980	505	0	1,500	15	1,150	551	0	1,716	170	216	Change required due to increase in scope of works.
11579000	D7050 Common Lane Kenilworth Traffic Signal Junction	3,264	285	904	0	4,453	3,264	285	904	0	4,453	0	0	
11581000	Butlers Leap Link Road, Rugby. Developer – Urban and Civic PLC.	3,444	367	189	0	4,000	3,444	367	189	0	4,000	0	0	
11582000	Shottery Link Road, Stratford-upon-Avon. Developers – J S Bloor (Tewkesbury) Ltd and Hallam Land Management Ltd.	32	2,601	867	0	3,500	32	867	2,601	0	3,500	-1,734	0	Delays due to Developer's design impacting on progress of Technical review process.
11595000	A422 Banbury Road Ettington Ghost Island	292	12	4	0	308	292	12	4	0	308	0	0	
11597000	B4451 Station Road Bishops Itchington Ghost Island Right Turn Lane S278	759	144	48	0	950	759	144	48	0	950	0	0	
11598000	A426 Leicester Road Rugby Highway Impt S278	2,712	52	17	0	2,781	2,712	52	17	0	2,781	0	0	
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	19	99	33	0	151	19	99	33	0	151	0	0	
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	60	67	22	0	150	60	67	22	0	150	0	0	
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	268	61	20	0	350	268	61	20	0	350	0	0	
11616000	A47 The Long Shoot (Callendar Farm) highway alterations S278	4	0	0	0	4	4	0	0	0	4	0	0	
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fway works	139	121	40	0	300	139	121	40	0	300	0	0	
11662000	A3400 London Road, Shipston on Stour (Orbit Homes)	14	327	109	0	450	14	327	109	0	450	0	0	
11663000	A425 Daventry Road, Southam (Taylor Wimpey)	415	980	327	0	1,721	415	980	327	0	1,721	0	0	
11664000	C8 Trinity Road, Kingsbury (St Modwen)	2,281	21	0	0	2,302	2,281	670	21	0	2,972	649	670	Changed due to expected spend.
11665000	D538 Station Road, Coleshill (Aldi Stores)	8	42	100	0	150	8	42	100	0	150	0	0	
11666000	CCTV/UTC integration scheme on A3400 Birmingham Road Stratford (Bellway Homes)	0	85	0	0	85	0	40	45	0	85	-45	0	Ongoing negotiations with Stratford District Council regarding the best way to implement scheme resulting in delays
11667000	B4642 Coventry Road, Cawston. Developer – Miller Homes. Approximate value £250k	992	8	0	0	1,000	992	38	20	0	1,050	30	50	Changed due to expected spend.
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	14	146	439	0	600	14	46	539	0	600	-100	0	Changed due to expected scheme delivery. Uncertainty around whether the scheme will go ahead.
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	45	342	114	0	500	45	142	314	0	500	-200	0	Changed due to expected scheme delivery. Previous developer delays leading to slippage to commencement on site works.
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	0	825	275	0	1,100	0	125	975	0	1,100	-700	0	Changed due to expected scheme delivery. Previous developer delays leading to slippage to commencement on site works.
11674000	B4100 Banbury Rd / Meadow Close Junction Impt S278 (CEG)	0	300	100	0	400	0	300	100	0	400	0	0	
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	636	200	64	0	900	636	420	44	0	1,100	220	200	Changed due to increase in works costs
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	1	187	562	0	750	1	87	662	0	750	-100	0	Changed due to expected scheme delivery. Delays are due to Developer's design.
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,080	315	105	0	3,500	3,080	315	105	0	3,500	0	0	
11688000	S278 Highway Impts Rugby Free School	809	324	0	0	1,133	809	324	0	0	1,133	0	0	
11695000	A4023 Coventry Highway, Mappleborough Green.	583	2,187	729	0	3,500	583	3,307	159	0	4,050	1,120	550	Changed due to expected spend.
11696000	A428 Crick Road, Rugby. Developers	1,273	38	0	0	1,311	1,273	28	10	0	1,311	-10	0	Changed to reflect expected spend.
11697000	A428 Hillmorton Road / B4429 Ashlawn Road, Rugby. Developers	4	897	299	0	1,200	4	897	299	0	1,200	0	0	
11698000	B4632 Campden Road, Clifford Chambers. Developer	23	432	144	0	600	23	50	644	0	718	-382	118	Changed due to expected scheme delivery and COVID 19 measures.
11699000	B5000 Grendon Road, Polesworth. Developer	364	0	0	0	364	364	0	0	0	364	0	0	
11705000	A425 Banbury Road Warwick Highway Improvement S278 work for independent schools	442	40	10	0	492	442	45	5	0	492	5	0	Changed due to expected timescale to complete remedial works.
11706000	A452 Europa Way (North of Gallows Hill) Highway Improvement S278 - Galliford Try	39	311	100	0	450	39	311	100	0	450	0	0	
11707000	A47 Long Shoot Nuneaton Highways Improvement S278 Jelson Ltd	35	536	179	0	750	35	136	579	0	750	-400	0	Changed due to expected scheme delivery. Delays are due to Developer's design.
11708000	B4035 Campden Road Shipston Highway Improvement S278 - Taylor Wimpey	19	308	924	0	1,250	19	308	924	0	1,250	0	0	
11709000	C11 Highham Lane Nuneaton Highway Improvement S278 - Persimmon	28	622	350	0	1,000	28	622	350	0	1,000	0	0	

11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	24	476	500	0	1,000	24	776	200	0	1,000	300	0	Changed due to expected scheme delivery.
11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	78	147	25	0	250	78	147	25	0	250	0	0	
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	35	765	700	0	1,500	35	765	700	0	1,500	0	0	
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	0	1,875	625	0	2,500	0	400	2,500	0	2,900	-1,475	400	Changed due to expected scheme delivery, increase in scope of works and COVID 19 measures.
11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	90	2,557	852	0	3,500	90	2,557	852	0	3,500	0	0	
11745000	Highways Impt Gallowes Hill C9042 Gallagher S278	42	2,594	865	0	3,500	42	594	2,865	0	3,500	-2,000	0	Previous developer delays leading to delay in commencement of on site works.
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836)	1	187	62	0	250	1	187	62	0	250	0	0	
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712)	2	48	200	0	250	2	48	200	0	250	0	0	
11749000	C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	23	394	1,182	0	1,600	23	394	1,182	0	1,600	0	0	
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	2	823	274	0	1,100	2	123	974	0	1,100	-700	0	Changed due to expected scheme delivery. Planning issues still to be resolved.
11752000	B4100 Banbury Rd Lighthorne Heath Highway IMPT C9830 Ceg	16	813	371	0	1,200	16	813	371	0	1,200	0	0	
11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	20	810	270	0	1,100	20	810	270	0	1,100	0	0	
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	5	45	200	0	250	5	65	250	0	320	20	70	Changed due to increase in scope of works.
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	8	169	323	0	500	8	169	323	0	500	0	0	
11757000	A425 Banbury Road and A452 Europa Way	1	50	3,450	0	3,501	1	50	3,450	0	3,501	0	0	
11758000	B4632 Campden Road , Long Marston	19	1,807	674	0	2,500	19	400	2,800	0	3,219	-1,407	719	Changed due to expected scheme delivery, increase scope of work, night-time delivery and COVID 19 measures.
11759000	Birmingham Road, A4177 , Hatton.	0	100	500	0	600	0	50	550	0	600	-50	0	Changed due to expected scheme delivery. Delays due to Developer's submission for technical review.
11760000	SOUTHAM By-pass A423 , Southam.	1	799	1,000	0	1,800	1	99	1,700	0	1,800	-700	0	Changed due to expected scheme delivery. Delays due to Developer's submission for technical review.
11767000	A45 Stonebridge Highway / D2201 Rowley Road, Baginton	246	265	88	0	600	246	265	88	0	600	0	0	
11768000	B4029 Severn Road, Bulkington	3	373	124	0	500	3	61	540	0	604	-312	104	Changed due to expected delivery and additional scope of works. Delays due to planning issues still to be resolved.
11769000	B4632 Campden Road, Quinton	2	375	1,124	0	1,500	2	375	1,124	0	1,500	0	0	
11770000	C33 Bubbenhall Road, Baginton (Gateway South)	46	416	139	0	600	46	416	139	0	600	0	0	
11771000	D6216 Upper Henley Street, Stratford-upon-Avon	17	31	2	0	50	17	31	2	0	50	0	0	
11772000	M6 Junction 1 /A426 Leicester Road , Rugby	29	166	55	0	250	29	166	55	0	250	0	0	
11774000	C32 Birmingham Road (Farmers Market Roundabout C9670	1	50	200	0	251	1	20	230	0	251	-30	0	Changed due to expected scheme delivery. Technical review fees not yet paid causing delay to start.
11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	2	70	28	0	100	2	70	28	0	100	0	0	
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	0	50	0	0	50	0	50	0	0	50	0	0	
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	0	50	0	0	50	0	50	0	0	50	0	0	
11825000	C9946 - C43 Gallowes Hill (Strawberry Fields), Warwick	0	50	0	0	50	0	20	30	0	50	-30	0	Changed due to expected scheme delivery. Delays due to Developer's submission for technical review.
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	0	50	0	0	50	0	20	30	0	50	-30	0	Changed due to expected scheme delivery. Delays due to Developer's submission for technical review.
11827000	D1020 - A46/A428 Rugby Road, Binley Woods	0	50	0	0	50	0	50	0	0	50	0	0	Changed due to expected scheme delivery.
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	0	200	300	0	500	0	60	540	0	600	-140	100	Changed to reflect expected scheme delivery and increase in scope of works. Previous developer delays leading to slippage to commencement of on site works. Additional budget is due to go to the DL for approval.
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	0	50	150	0	200	0	35	215	0	250	-15	50	Changed to reflect expected delivery and increase in scope of works. Previous developer delays leading to slippage to commencement of on site works. Additional budget is due to go to the DL for approval.
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	0	50	550	0	600	0	50	550	0	600	0	0	
11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	0	100	500	0	600	0	100	500	0	600	0	0	
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	0	200	100	0	300	0	100	200	0	300	-100	0	Changed to reflect expected delivery. Delays due to Developer's design impacting on progress of technical review.
Grand Total		206,847	90,397	73,810	19,245	390,299	206,847	73,994	87,444	25,200	393,486	-16,403	3,186	

20/21 DSG Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	(446)	1,754	2,200	(58)	(58)	0	(504)	1,696	2,200	This forecast has significantly reduced from Q2 due to: 1) The c/f high Needs deficit from 2019/20 being removed from the budget as it no longer needs to be held on the revenue ledger and can, in line with recent statutory instrument, be held on the balance sheet. 2) The deficit balance for this financial year has been taken to the services to which they relate within SEND and Inclusion. This has left: •£2.281m overspend on the High Needs Block for which work is progressing to identify new saving/interventions to bridge the gap identified over the life of the MTFS. •£0.082m reduction in forecast due to less DBS checks due to COVID.
Education & Early Years (Commissioning & Strategy)	34,199	33,561	(638)	(86)	(111)	(25)	34,113	33,450	(663)	•£0.554m underspend in Nursery funding due to predicted hours. Underspends in this area will be taken to the Early years reserve and may be adjusted as part of the final DSG allocation in July 21. •£0.034m underspend due to reduced and few costs from COVID •£0.085m underspend due to a delay in a proposed new staffing structure not going into effect until 21/22 •£0.010m overspend due to missed invoices not accrued from 2019/20
SEND & Inclusion (Commissioning & Strategy)	53,040	61,420	8,380	(1,849)	(1,692)	157	51,191	59,728	8,537	•£7.843m overspend on the High Needs Block for which there are future years saving/intervention identified over the life of the MTFS •£1.003m overspend on top up funding for School settings (mainstream and special) and Post 16 •£0.197m losses in income for Flex learning, EMTAS, IDS Early Years and Senory Complex PD •£0.507m underspend on EMTAS, Flex learning, Alternative Provision, Independent and OLA Special Schools and STS Links, transitions and exlusions.
Net Education Service Spending	86,793	96,735	9,942	(1,993)	(1,861)	132	84,800	94,874	10,074	
DSG People Strategy & Commissioning	150	150	0	0	0	0	150	150	0	Contribution for the Schools Support part of the CAHMS contract with RISE
DSG funding provided to maintained schools - Individual Schools Budget (ISB)	143,547	143,547	0	0	0	0	143,547	143,547	0	DSG Funding transferred as part of the monthly advances to maintained schools
DSG Central Control	3,367	940	(2,427)	0	0	0	3,367	940	(2,427)	£2.344m underspend Schools Block contingency £0.083m underspend Early Years Block contingency
DSG Overheads	3,298	3,298	0	0	0	0	3,298	3,298	0	£2.509m contribution to Resources Services funded by DSG (CEC's on DSG Services) £0.790m Central Services Block spend held in Other Services (formerly funded by Education Support Grant now mainstreamed into DSG funding)
Net DSG Spending	237,155	244,670	7,515	(1,993)	(1,861)	132	235,162	242,809	7,647	

Impact on specific service reserves (from Reserves tab)	7,647
Impact on risk/general reserves	0

Annex B Reserves - Education Services - Ian Budd
 Strategic Director - Mark Ryder
 Portfolio Holders - Councillor Hayfield (Education & Learning)

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
DSG Reserve - Central Block	241		34	275		
DSG Reserve - Early Years Block	1,848		583	2,431		
DSG Reserve - High Needs Block	(5,240)		(10,716)	(15,956)		
DSG Reserve - Schools Block (Growth Fund)	383			383		
DSG Reserve - Schools Block (other)	(189)		2,452	2,263		
Total	(2,958)	0	(7,647)	(10,605)	0	

20/21 Non-DSG Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	3,579	2,591	(988)	(882)	(882)	0	2,697	1,709	(988)	The reported under-spend is primarily the result of temporary budget of £0.788m that is being held for the forward funding of places and the pears site that are not needed till 2021/22 due to the delay in the opening date from Jan'21 to Sept'21. There are also underspends that relate to budget held to cover Gross Surplus targets on Education traded services and from FOM changes that have not happened of £0.350m. Overspends that were reported at Q2 have also been drastically reduced due to work that has taken place on staffing and transformation and additional income that has been received for PRC /Schools Pension. This has all resulted in a reduction in forecast of £1.483m since the Q2 forecast.
Education & Early Years (Commissioning & Strategy)	12,306	13,952	1,646	(3,340)	(3,955)	(615)	8,966	9,997	1,031	The reported over-spend is primarily the result of additional COVID related expenditure and losses in income •£0.412m for the provision of COVID Key Workers for the Early Years Hubs. •£0.300m refunds for School Bus Passes due to COVID and £0.673m of additional costs for Taxi's, busses and bus passes etc. due to COVID •£0.079 other COVID Costs (Safeguarding and Intervention, and Statutory Assessments) •£0.095m Losses in income due to COVID •£0.048m underspend on Virtual School to be carried forward into 2021/22 •£0.028m overspend due to the child protection traded service ceasing. This overspend should be offset by the GST underspends held in Education services management. •£0.350m underspend due to savings on staffing for the early years strategy work and other savings due to COVID (travel, room hire, staffing etc). •£0.034 underspend due to additional pupil premium income
SEND & Inclusion (Commissioning & Strategy)	27,748	33,004	5,256	(5,572)	(6,039)	(467)	22,176	26,965	4,789	This reported over-spend is primarily the result of additional COVID related expenditure as well as on-going pressure on Children with Disabilities (CwD) budgets around CiC placement and SEN Transport. •£0.481m Loss of income due to COVID •£0.093m additional COVID costs (this is mainly for Alternative provision and post 16 Funding) •£3.943m overspend for CwD primarily related to high cost of CiC Placements (this is an increase of £0.476m since the previously reported period) •£0.084m overspend on SEN transport •£0.070m overspend on Alternative provision •£0.118m additional overspends relating to IDS early years, EMTAS, SEND Disability, Education Psychology and STS links, transitions and exclusions)
Education Service Delivery	6,846	6,357	(489)	(5,867)	(4,397)	1,470	979	1,960	981	This reported over-spend is primarily the result of losses in income for traded services as a result of COVID. •£1.735m Losses of income due to COVID (Marle Hall, Warwickshire Music, Warwickshire Attendance Service, community Learning, School Governance development and Adult Community learning.) •£0.018m Additional COVID costs •£0.771m underspends due to reduced expenditure due to COVID (staff vacancies, travel, room hire etc.) This has been a huge significant change since Q2 as the COVID situation become clearer throughout the year.
Net Service Spending (excluding DSG)	50,479	55,904	5,425	(15,661)	(15,273)	388	34,818	40,631	5,813	

Impact on specific service reserves (from Reserves tab)	(45)
Impact on risk/general reserves	5,858

Annex B Savings - Education Services - Ian Budd
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Hayfield (Education & Learning)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Home to school transport eligibility - Risk assessment and review of eligibility within the home to school transport policy. The first year of this new approach has demonstrated avoided costs, mainly due to reassessment of single-occupancy taxis to multi-occupancy taxis.	209	209	209	0	
Education transport route optimisation - Using route optimisation software to map the most efficient way to transport groups of learners to school will reduce home to school transport costs.	58	58	58	0	
Review of provision of passenger transport assistants - Reduced cost of passenger assistants as a result of their withdrawal from routes except for cases where a learner has an Education and Health Care Plan.	12	0	0	(12)	
Total	279	267	267	(12)	

Annex B Reserves - Education Services - Ian Budd
 Strategic Director - Mark Ryder
 Portfolio Holders - Councillor Hayfield (Education & Learning)

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
School Improvement Monitoring & Brokering Reserve	645	(211)	0	434		
Virtual School for children looked after	93	(40)	45	98		
Education management information system	44	0	0	44		
Total	782	(251)	45	576	0	

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget				Forecast				Variation		Commentary		
		Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000		Variance in Year £'000	Total Variance £'000
Learning - Devolved														
10554000	Devolved/School Level Budgets 2010/11 (Self-financed)	0	2,484	0	0	2,484	0	2,484	0	0	2,484	0	0	
Learning - Non Schools														
10008000	Education - S106 Financing	1	0	0	0	1	1	0	0	0	1	0	0	
11399000	CMS Musical Instruments 2015/16-2017-18	102	15	0	0	117	102	15	0	0	117	0	0	
11583000	Early Years Capital Fund / Dunchurch Infants	132	0	10	0	142	132	0	10	0	142	0	0	
11715000	Marle Hall refurbishment works	35	0	0	0	35	35	0	0	0	35	0	0	
11750000	Pears Centre	10,609	1,203	0	0	11,812	10,609	1,203	0	0	11,812	0	0	
Learning - Other														
11393000	Minor Works Block Header 2015/16	663	0	0	0	663	663	0	0	0	663	0	0	
11476000	Nursery & pre school provision minor works	53	0	0	0	53	53	0	0	0	53	-0	-0	
11499000	Bidford Primary & Willow Tree Nursery separation works	26	11	0	0	37	26	11	0	0	37	0	0	
11573000	Planning & Development block header 17/18	41	60	33	66	200	41	60	33	66	200	0	0	
11621000	High Meadow Infant School - New Classrooms, group rooms and Toilets	508	1,827	0	0	2,335	508	1,794	33	0	2,335	-33	0	Slippage for the removal of the temporary classrooms after completion of the main works to build new classrooms
11630000	Minor Works 18/19	326	2	0	0	328	326	4	0	0	330	1	1	Final Account balances
11678000	Seedlings Nursery HRI Wellesbourne	119	2	0	0	120	119	2	0	0	120	0	0	
11682000	Temporary classroom removal	95	95	0	0	190	95	85	0	0	180	-10	-10	Update for incorrect project fee costs that were previously forecast
11683000	Healthy Pupil Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	
11741000	High Meadow - additional works	0	0	0	0	0	0	0	0	0	0	0	0	
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	0	184	0	0	184	0	184	0	0	184	0	0	
11852000	Early Years - Wincks	0	0	0	0	0	0	100	0	0	100	100	100	Budget £100,000 approved by Cabinet held 9th July 2020 funded by specialist provision fund
Primary - expansion														
11073000	All Saints Junior Extension (Pupil Places) Warwick	932	0	0	0	932	932	0	0	0	932	0	0	
11102000	Newdigate Primary (Pupil Places) Bedworth	878	0	0	0	878	878	0	0	0	878	0	0	
11255000	Paddox School extension - targeted basic need	2,710	0	0	0	2,710	2,710	0	0	0	2,710	0	0	
11263000	g	753	0	0	0	753	753	0	0	0	753	0	0	
11386000	Long Lawford Primary permanent expansion	2,647	494	0	0	3,141	2,647	100	394	0	3,141	-394	0	Slippage into 2021/22 as car-parking drop-off works are now planned to be carried out in 2021/22.
11389000	All Saints Primary, Nuneaton, replace temporary classrooms with new extension	692	0	0	0	692	692	0	0	0	692	0	0	
11468000	Oakfield Primary expansion (Academy)	451	0	0	0	451	451	0	0	0	451	0	0	
11471000	The Ferncumbe Primary School	100	20	0	0	120	100	0	20	0	120	-20	0	Slippage from 2020/21 to 2021/22 as temporary classroom is planned to be removed from school site in 2021/22.
11493000	Coleshill Church of England Primary School - contribution to additional classroom for bulge class	270	5	0	0	275	270	5	0	0	275	0	0	
11497000	Acorns Primary School, Long Compton - new temporary classroom	229	31	0	0	260	229	31	0	0	260	0	0	
11500000	Northlands Primary School - bulge class additional toilets & security door relocation	74	0	0	0	74	74	0	0	0	74	0	0	
11566000	The Ferncumbe Primary School	493	37	0	0	530	493	37	0	0	530	0	0	
11568000	Welford on Avon Primary School	1,910	13	0	0	1,923	1,910	13	0	0	1,923	0	0	
11570000	Coten End Kitchen Extension	168	0	0	0	168	168	0	0	0	168	0	0	
11620000	Newdigate Primary School - Expansion and Internal refurb	335	1,405	0	0	1,740	335	1,405	0	0	1,740	0	0	
11627000	Wellesbourne Primary School - new small hall and servery to the annex site	847	168	0	0	1,015	847	188	0	0	1,035	21	21	Additional spend as original contractor went into liquidation so new contractor was appointed to complete the works at short notice ready for start of academic year.
11628000	Michael Drayton Primary - Expansion	2,429	56	0	0	2,484	2,429	56	0	0	2,484	0	0	
11646000	Barford St Peters Primary	235	17	0	0	252	235	17	0	0	252	0	0	
11647000	Coleshill Primary	252	0	0	0	252	252	0	0	0	252	0	0	
11677000	Harbury Primary School - Internal Alterations	0	93	0	0	93	0	93	0	0	93	0	0	
11738000	Harbury Primary, Internal redevelopment and reconfiguration	60	0	0	0	60	60	0	0	0	60	0	0	
11739000	Harbury Pre School, Reconfiguration	23	0	0	0	23	23	0	0	0	23	0	0	
11740000	Bidford Bright Stars Nursery, External Equipment	0	58	0	0	58	0	58	0	0	58	0	0	
11777000	Heathcote Primary Expansion	89	2,605	0	0	2,694	89	2,605	0	0	2,694	0	0	
11779000	Whitnash Primary School expansion	0	60	940	0	1,000	0	226	940	0	1,166	166	166	3rd Quarter Start Projection and contribution for library lease agreed
11780000	St Gabriel's CoFE Academy internal alterations	0	130	0	0	130	0	130	0	0	130	0	0	
11781000	Brailles CoFE Primary School classroom extension	0	150	0	0	150	0	150	0	0	150	0	0	
11843000	Long Lawford Studio Hall	0	0	635	0	635	0	34	602	0	635	34	0	Slippage back to 2020/21 as internal design fees have commenced earlier than budgeted.
11851000	Burton Green CoFE academy	0	0	0	0	0	0	0	290	0	290	0	290	Budget £290,000 was approved by Cabinet held 9th July 2020 (£129,410 Basic Need, £130,590 S106 and £30K other funding).

11862000	Coughton CofE Primary School - bulge class	0	0	0	0	0	0	0	85	0	85	0	85	Added to the capital programme 10th December and 15th December 2020
11863000	Lighthorne Heath Primary School - relocation design	0	0	0	0	0	0	0	146	0	146	0	146	Added to the capital programme 10th December and 15th December 2020
Primary - new														
11313000	Aylesford Primary School - new primary provision at Aylesford school	3,006	0	0	0	3,006	3,006	0	0	0	3,006	0	0	
11384000	New School, The Gateway, Rugby	270	50	2,730	2,365	5,416	270	20	2,760	2,365	5,416	-30	0	Slippage in 2020/21 Forecast as the site transfer from housing developer to WCC has been delayed by insufficient new homes completed for the land transfer trigger.
11391000	New school, South Warwick (Heathcote Farm site)	3,806	83	0	0	3,890	3,806	98	0	0	3,905	15	15	Additional design and construction works on 11391001 relating to subsequent project 11777001 at same school site.
11480000	Water Orton Primary School (re HS2 Conditional)	6,160	2	0	0	6,162	6,160	2	0	0	6,162	0	0	
Primary - other														
11319000	Eastlands Primary Temporary Classroom	107	95	0	0	202	107	95	0	0	202	0	0	
11321000	Long Lawford Pri temporary classroom	385	22	0	0	407	385	44	0	0	429	22	22	Additional costs incurred as temporary classroom rental hire extended for remainder of 2020/21 then to be removed before commencement of Studio Hall project at same school site.
11847000	Kingsway Primary relocation of nursery and children's centre	0	0	3,119	2,046	5,165	0	0	3,119	2,046	5,165	0	0	
11861000	Bridgetown primary SEN provision	0	0	0	0	0	0	0	38	0	38	0	38	Added to the capital programme 10th December and 15th December 2020
School access														
11629000	DDA Blockheader 18/19	712	5	0	0	717	712	-1	0	0	711	-6	-6	Final account figures reduce the balances and take £1K back to basic need
11728000	DDA Blockheader 19/20	408	13	0	0	421	408	-29	0	0	379	-42	-42	Final account figures reduce the balances and take £29K back to basic need
11800000	Schools Access - Investment in school adaptations to reflect pupils access needs	0	688	0	0	688	0	640	0	0	640	-47	-47	Update on project estimates for final account values estimate on IDs Furniture and Equipment
Secondary - expansion														
11472000	Kineton High School	3,178	114	0	0	3,291	3,178	2	112	0	3,291	-112	0	Slippage for future possible refurbishment of science laboratories to be carried out in 2021/22.
11619000	Campion Phase 1 (incl Sports Hall Refurb)	5,124	2,443	0	0	7,567	5,124	2,826	0	0	7,950	383	383	Additional costs incurred resulting from the requirement to obtain planning permission and to carry-out and complete the construction works during Covid-19 lockdown.
11645000	Coleshill Secondary School	2,981	251	0	0	3,232	2,981	419	0	0	3,400	168	168	Additional spend as works were delayed during Covid-19 lockdown then the original contractor went into liquidation so new contractor was appointed to complete the works at short notice ready for start of academic year.
11681000	Polesworth PSBP2	0	200	0	0	200	0	200	0	0	200	0	0	
11742000	The Avon Valley School, Alternative Provision Accommodation	28	0	0	0	28	28	0	0	0	28	0	0	
11776000	Campion School Expansion Phase 2	1	641	5,485	2,852	8,979	1	341	5,785	2,852	8,979	-300	0	Slippage as procurement delivery route has been changed to achieve better value for money but has resulted in delay to commencing the construction works.
11842000	Stratford Upon Avon School - Dining Facilities	0	131	1,179	0	1,310	0	131	1,179	0	1,310	0	0	
11859000	Stratford Upon Avon School - 2fe expansion	0	0	0	0	0	0	0	5,787	5,787	11,573	0	11,573	Added to the capital programme 10th December and 15th December 2020
11860000	Etone College - 1fe expansion	0	0	0	0	0	0	0	2,377	2,377	4,753	0	4,753	Added to the capital programme 10th December and 15th December 2020
Secondary - new														
11730000	New School Leamington	100	100	150	0	350	100	100	150	0	350	0	0	
Secondary - other														
11498000	Etone Secondary School grounds resurfacing & expansion enabling works	41	0	0	0	41	41	0	0	0	41	0	0	
SEN - other														
11180000	Welcombe Hills vehicle access alterations	8	442	0	0	450	8	0	442	0	450	-442	0	Slippage from 2020/21 to 2021/22 as project on-hold due to pre-planning issues previously raised by Sport England.
11495000	Stockingford Primary School new SIG module building	357	8	0	0	365	357	8	0	0	365	0	0	
11569000	Paddox Primary SIG	186	510	0	0	697	186	510	0	0	697	0	0	
11589000	SEND Facilities block	58	193	0	0	250	58	193	0	0	250	0	0	
11631000	Specialist Nurture Provision at Special School	0	200	0	0	200	0	200	0	0	200	0	0	
11729000	Oakwood Special School - Conversion of ICT Room	64	21	0	0	85	64	21	0	0	85	0	0	
11850000	Henley in Arden Resourced Provision	0	0	0	0	0	0	0	573	0	573	0	573	Budget £572,666 was added to Capital Programme by Cabinet 08.10.20
SEN - expansion														
11257000	Welcombe Hills school extension Targeted Basic Need	1,026	2	0	0	1,028	1,026	2	0	0	1,028	0	0	
11623000	Ridgeway School - Reconfiguration of classrooms	0	0	60	0	60	0	0	0	0	0	0	-60	Removal of capital project - funds to be combined into 11624000 as part of the school merging to become Evergreen
11624000	Evergreen School (was Round Oak reconfiguration)	0	0	190	0	190	0	38	212	0	250	38	60	Slippage back to 2020/21 for refurbishment works carried out earlier than budget.
11641000	Keeping SEND children local	0	190	0	0	190	0	190	0	0	190	0	0	
11680000	Exhall Grange Modular Pod	981	3	0	0	984	981	4	0	0	985	0	0	Minor increase in expected final account value
11819000	Arden Fields, Food Tech Rooms	5	0	0	0	5	5	0	0	0	5	0	0	
SEN - new														

11350000	New AEN School McIntyre Discovery Academy (Former Manor Park)	6,004	5	0	0	6,008	6,004	5	0	0	6,008	0	0
11644000	Water Orton Evergreen Unit	583	65	0	0	648	583	65	0	0	648	0	0
11736000	Weddington Primary School - Bulge Class	4	146	0	0	150	4	146	0	0	150	0	0
11737000	Southam Primary/Pre School, Pre School relocation	33	392	0	0	424	33	392	0	0	424	0	0
Grand Total		64,903	18,237	14,531	7,330	105,001	64,903	17,750	25,085	15,493	123,230	-488	18,229

Local Finance Sign Off	
Head of Service Sign Off	BB

Annex C Revenue - Fire & Rescue Service - Kieran Amos
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Crump (Fire and Community Safety)

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Brigade Management	920	914	(6)	0	0	0	920	914	(6)	
Service Delivery - Operational Response, Prevention, Protection, Control	15,028	14,858	(170)	(634)	(658)	(24)	14,394	14,200	(194)	There is an overspend in Response through crewing pool (overtime) payments which is being masked by a large underspend in on-call payments due to the fact that there has been restricted attendance on training courses as a result of COVID19 restrictions. Much work has taken place to reduce the impact of overtime. For example; WFRS have just recruited 9 personnel to be transferred into the service and are also embarking on the appointment of W/T Firefighters to the 'virtual fire station' meaning that we will have more individuals recruited to use flexibly to fill gaps at flat rate instead of having to use overtime. The retirement of some long term sick personnel has contributed to the reduction of crewing pool payments since the Quarter 2 commentary. All of this will help, and will be needed for when the on-call budget gets utilised more frequently once on-call training courses get up and running again. There is also an underspend relating to the Fire Protection part of the budget, we are utilising the Grenfell Grant initially, but will need to carry forward the Fire Transformation funding to the next financial year.
Service Support - Training & Technical	4,133	4,459	326	(113)	(135)	(22)	4,020	4,324	304	This overspend is a combination of issues; National Workwear Project, initial uniform roll-out £60k, additional staffing to cover long term absence £45k, purchase of Smoke Hoods £30k (following Grenfell enquiry) and Operational Training £88k. This is all planned expenditure and the Service had established reserves to fund this, however, these reserves have now been placed into the Directorate Risk Reserve. The Service will continue to monitor the financial position as the year progresses, but would like to identify again at this stage that there may be some dependency upon reserves. In addition to this the Training Delivery Service has forecast a loss of income (£53k) from course cancellations due to COVID. Some of this can be off-set by savings from reduced activity which presents a net loss of £32k.
Service Improvement - Business Transformation & Projects	731	820	89	(25)	(25)	0	706	795	89	There is an overspend in this area due to the additional costs of COVID £245k, including BBCT People Manager, Fire Marshalling work, tier 3 support (lateral testing). There are also underspends within this area (£156k) relating to staff vacancies due to a delay in recruitment which is presenting a net overspend of £89k. Any underspend against projects relating to Fire Transformation funding will need to be carried forward into 2021/22 to support the continuation of projects.
Service Support - HR, IT, Finance & Pensions	1,517	1,599	82	0	0	0	1,517	1,599	82	Included within this forecast is the cost associated with 1 confirmed and 2 potential ill health retirements, an increase to the budget provision of 2. In addition to this the Service is now required to fund the cost of the Fire Pension Scheme Administration, a cost previously funded from the LGPS. The Service does hold a specific reserve to support such costs, however funding the ongoing administration costs will need further consideration.
Net Service Spending	22,329	22,650	321	(772)	(818)	(46)	21,557	21,832	275	

Impact on specific service reserves (from Reserves tab)	106
Impact on risk/general reserves	169

Local Finance Sign Off	
Head of Service Sign Off	BB

Annex C Reserves - Fire & Rescue Service - Kieran Amos
 Strategic Director - Mark Ryder
 Portfolio Holders - Councillor Crump (Fire and Community Safety)

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
Emergency Service Network	765			765		
Pensions Reserve	333		(101)	232		
Vulnerable People Earmarked Reserve	84		(5)	79		
Total	1,182	0	(106)	1,076	0	

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11726000	Vehicle Replacement Programme 2019/20	933	0	0	0	933	933	0	0	0	933	0	0	
11798000	Vehicle Replacement Programme 2020/21	0	1,194	0	0	1,194	0	992	0	0	992	-202	-202	Both the Small Fires Unit and the Command Support Vehicle have been delayed due to manufactures capacity in relation to COVID-19.
Sub Total - F&R Self Financing Projects		933	1,194	0	0	2,127	933	992	0	0	1,925	-202	-202	
11544000	Equipment for new Fire Appliances 2019/20	169	0	0	0	169	169	0	0	0	169	0	0	
11797000	Equipment for new Fire Appliances 2020/21	0	157	50	0	207	0	125	82	0	207	-32	0	
Sub Total - Projects Funded from Corporate Resources		169	157	50	0	376	169	125	82	0	376	-32	0	
11601000	Fire & Rescue HQ Leamington Spa	57	49	2,187	0	2,293	57	49	2,187	0	2,293	0	0	
Sub Total - F&R Future Estate Project		57	49	2,187	0	2,293	57	49	2,187	0	2,293	0	0	
11374000	Training Centre - New Build	1,414	700	0	0	2,114	1,414	700	0	0	2,114	0	0	
11600000	WFRS Water Training Facility	0	0	0	0	0	0	0	0	0	0	0	0	
11700000	F&R Training Programme: Lea Marston	99	200	720	0	1,019	99	200	720	0	1,019	0	0	This project will now be reviewed at the February 2021 Committee meeting as requested by North Warwickshire BC. A more accurate expenditure profile will be presented following a meeting with the professional services consultant in Jan 2021. In the meantime further consultancy appointments has been delayed to save on fees.
11701000	F&R Training Programme: Stratford	44	320	0	0	364	44	320	0	0	364	0	0	Phase 1 works have commenced on site. Awaiting survey results for phase 2 works (drill tower) this may mean some expenditure slips into 2021/2022 financial year.
11702000	F&R Training Programme: Kingsbury	87	1,212	0	0	1,299	87	860	352	0	1,299	-352	0	Meeting with Contractor W/C 30/11/2020 after which there should be further clarification on likely fee drawdown. Some expenditure is likely to slip into 2021/2022 financial year.
11703000	F&R Training Programme: EA Water site	15	30	382	0	426	15	30	382	0	426	0	0	Alternative Weir sites currently being reviewed by WFRS due to complexity of existing site. Further updates will be available in the new year once all other options have been explored.
Sub Total - F&R Training Programme		1,659	2,461	1,101	0	5,222	1,659	2,110	1,453	0	5,222	-352	0	
11766000	WFRS Emergency Services Network - Phase 1	0	545	388	0	933	0	545	388	0	933	0	0	The Network upgrade is now complete and work is progressing on the Mobile Data Terminals which is on target for completion during 2020/21. The Service is currently assessing options for the control rooms systems which includes either upgrading or replacing the Vision system. It is unlikely that this project will not complete in 2020/21 as the Service is currently progressing an options appraisal.
Sub Total - F&R Emergency Services Network		0	545	388	0	933	0	545	388	0	933	0	0	
Grand Total		2,817	4,406	3,727	0	10,950	2,817	3,820	4,111	0	10,748	-586	-202	

Annex D Revenue - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Clarke (Transport & Environment), Heather Timms, Isobel Seccombe

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Communities	537	597	60	0	0	0	537	597	60	This budget has been impacted by salary transfers as a result of FOMs, including £80k for a post in Corporate Policy which was not agreed as part of the service redesign process. The impact of this has been offset to some degree by underspend on the legal budget, but not in its entirety.
Transport & Highways	7,506	7,328	(178)	(8,548)	(5,175)	3,373	(1,042)	2,153	3,195	The service area has been significantly impacted by Covid-19 resulting in an overspend which is largely comprised of a reduction in expected income for parking charges. Additionally there has been an impact of unrealised savings linked to parking within OOP2020, Cabinet made a decision not progress the savings proposals this year.
Infrastructure & Sustainable Communities	3,856	3,454	(402)	(1,409)	(1,062)	347	2,447	2,392	(55)	An estimated £290k of this underspend will be the subject of roll-forward requests; these relate to Commonwealth Games, HS2, Transforming Nuneaton and the Minerals Local Plan. The net overspend forecast is therefore actually £235k, which is caused by the impacts of Covid-19 on Country Parks income and costs, balanced by savings primarily from vacancies.
Waste & Environment	22,929	23,036	107	(3,168)	(2,259)	909	19,761	20,777	1,016	The forecast reflects a significant reduction in income from trade waste and the sale of recyclables due to Covid-19. Waste collected at the kerbside has increased significantly, particularly dry recycling and bio waste. The financial impact of this is partly balanced by the decrease in waste at the recycling centres, however, green waste at the recycling centres can be processed by windrow composting where bio waste collected at the kerbside has to be sent to in vessel composting at a significantly higher cost. The net position has increased significantly from last quarter as the exact impact of COVID19 has become clearer and more data become available to inform forecasting. There remain large risks and every effort will be used to manage these within the current forecast.
Economy & Skills	3,558	5,285	1,727	(2,688)	(2,016)	672	870	3,269	2,399	Updated forecast remains in line with Q2 forecast. The overspend against budget is caused predominately by reduced income from the Business Centres. This is due to the three month rent and service charge free period granted to tenants due to Covid-19, and is slightly offset by savings in staff costs due to vacancies within the team following the service redesign.
Net Service Spending	38,386	39,700	1,314	(15,813)	(10,512)	5,301	22,573	29,188	6,615	

Impact on specific service reserves (from Reserves tab)	30
Impact on risk/general reserves	6,585

Annex D Reserves - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

**Portfolio Holders - Councillor Clarke (Transport & Environment),
Heather Timms, Isobel Seccombe**

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
Speed Workshops	825			825		
Rural Growth Network	242			242		
Kenilworth Station	552			552		
Skills Delivery for Economic Growth	131		(30)	101		To fund investment in some short-term, interim resource to undertake a service redesign for our current employment support offer for adults with learning disabilities and autism (WEST), and for young people with special educational needs and disabilities to transition from education to employment, and enable the effective transfer from People Group to Communities.
European Match Funding	166			166		
Total	1,917	0	-30	1,887	0	

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget					Forecast				Variation		Commentary	
		Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
Integrated Transport - Cycle Schemes														
10324000	Lawford Road Cycle Route	498	0	0	0	498	498	0	0	0	498	0	0	
10385000	Warwick, Myton Rd Cycle Link (Myton and Warwick School)	161	0	0	0	161	161	0	0	0	161	0	0	
10434000	North West Warwick Cycle Scheme	781	0	0	0	781	781	0	0	0	781	0	0	
11330000	Fillongley Crossroads realigning crossroad junction	232	0	0	0	232	232	0	0	0	232	0	0	
11762000	Nuneaton to Coventry Cycle Route	8	50	954	0	1,012	8	50	954	0	1,012	0	0	
11765000	Hinckley to Nuneaton Cycle Route	16	259	163	0	438	16	30	392	0	438	-229	0	It will no longer be possible to commence construction (site works) on this project until Q1 21/22 due to a request for design revisions, a delay to consultation and difficulties obtaining a road space permit due to other works in the area.
11778000	Cycle Route Leamington to Kenilworth	22	500	2,500	1,727	4,749	22	100	2,900	1,727	4,749	-400	0	Significant land acquisition is unlikely to take place this financial year and there will be limited works on site. Cabinet report to be submitted in Jan 21 to request various delegated permissions.
11845000	A429 Coventry Road, Warwick corridor improvements CIF	0	715	3,173	794	4,682	0	715	3,173	794	4,682	0	0	
Integrated Transport - Other Schemes														
11456000	Stratford Park & Ride site alterations	86	13	0	0	99	86	13	0	0	99	0	0	
11650000	Electric Vehicle Charging Points	9	0	0	0	9	9	0	0	0	9	0	0	
11710000	Land at Crick Road Rugby (Rugby Parkway)	0	2,637	0	0	2,637	0	1,322	1,315	0	2,637	-1,315	0	The submission of the planning application has been delayed due to a change in the scope. Due to land ownership issues, only part of the land has been acquired. The remainder will be acquired in the next financial year.
11773000	CFM New Vehicle Reg No VO17ZJY Hyundai	8	0	0	0	8	8	0	0	0	8	0	0	
11846000	Measurement equipment to support evidence led decision making in tackling climate emergency CIF	0	1,968	0	0	1,968	0	1,473	585	0	2,058	-495	90	Covid-19 has placed extraordinary demands on contractors to produce a lot of equipment quickly and we may not have the full order completed by the end of 2020/21 Financial Year. Revenue Contribution per the original CIF bid added to project.
Integrated Transport - Public Transport														
11193000	Access to Stations - Leamington	212	0	0	0	212	212	0	0	0	212	0	0	
11325000	Stratford Town Station Upgrade	237	0	0	0	237	237	0	0	0	237	0	0	
Economic Development														
10154000	Centenary Business Centre Phase 3	1,889	0	0	0	1,889	1,889	0	0	0	1,889	0	0	
	Nuneaton and Bedworth Town Centre - Queens Road West Improvements	658	35	28	0	720	658	0	62	0	720	-35	0	Capital has not been spent this financial year due to us not renewing the contract with Spacehive, the Civic Crowdfunding Platform, to help deliver this fund. Covid-19 has had a big impact on resource capabilities to deliver any capital this year, as focus has been on economic recovery. It is anticipated that a review of the fund will take place in early 2021 and that further expenditure will happen in 2021/22.
10258000														
11425000	Capital Growth Fund Business Loans and Grants	1,887	95	275	444	2,700	1,887	95	275	444	2,700	0	0	
11596000	Eliot Park Innovation Centre - improvements to the car park	458	0	0	0	458	458	0	0	0	458	0	0	
11612000	Capital Investment Fund/ Duplex Fund	900	0	960	140	2,000	900	0	960	140	2,000	0	0	
11613000	Capital Investment Fund/ Small Business Grants	459	879	378	33	1,750	459	779	478	33	1,750	-100	0	
11668000	Business Centre Strategy	337	40	0	0	377	337	40	0	0	377	0	0	
11536004	Country Parks Car Parking Area, Ryton	0	0	0	0	0	0	0	0	0	0	0	0	
11858000	Creation of office space at Holly Walk, Leamington Spa (CIF)	0	0	0	0	0	0	60	953	0	1,013	60	1,013	New project approved 12th November 2020 Get Building Fund CWLEP and CIF Funding
Economic Development - Transforming Nuneaton														
11611000	Transforming Nuneaton	4,408	3,147	0	0	7,555	4,408	3,147	0	0	7,555	0	0	
11746000	Transforming Nuneaton - Coop Building Purchase	1,500	0	0	0	1,500	1,500	0	0	0	1,500	0	0	
11775000	Transforming Nuneaton - Library & Business Centre (CIF)	0	100	1,002	18,321	19,423	0	100	1,002	18,321	19,423	0	0	
Major Transport Projects														
10362000	Kenilworth Station	13,044	864	0	0	13,908	13,044	75	789	0	13,908	-789	0	Outstanding funding is all corporate resource - need to review overall use of varying sources of funding vs approvals
10981000	NUCKLE	1,897	0	0	0	1,897	1,897	0	0	0	1,897	0	0	
11399000	Bermuda Connectivity	2,259	1,042	3,899	1,700	8,900	2,259	592	4,349	1,700	8,900	-450	0	Further programme slippage (delay to start of construction) arising to obtain WCC Corporate Board approval to proceed with scheme based on the preferred construction tender price.
11841000	Leamington Station Infrastructure improvement	0	250	950	0	1,200	0	255	910	35	1,200	5	0	
11849000	A446 Stonebridge Junction (Coleshill) CIF	0	520	1,858	0	2,378	0	520	1,858	0	2,378	0	0	
11853000	Transforming Nuneaton - Highways (CIF)	0	0	0	0	0	0	0	21,704	0	21,704	0	21,704	As per CIF bid approved 13/10/2020 at Full Council
11857000	Emscote Road Corridor Improvements	0	0	0	0	0	0	425	6,492	3,269	10,186	425	10,186	£468,000 for 2020/21 is for design work but there is a risk of some slippage dependent on resourcing within the Design Services Team. Total includes £1.5m already allocated to Portobello Bridge
Waste Management														
10207000	Waste Strategy - Waste Treatment & Transfer Facility	1,529	34	0	0	1,563	1,529	34	0	0	1,563	0	0	
10454000	Lower House Farm	5,596	0	0	0	5,596	5,596	0	0	0	5,596	0	0	
11303000	HWRC Maintenance 2016/17	46	0	0	0	46	46	0	0	0	46	0	0	
11304000	HWRC Maintenance 2017/18	54	0	0	0	54	54	0	0	0	54	0	0	
11450000	HWRC Maintenance 2018/19	25	0	0	0	25	25	0	0	0	25	0	0	
11535000	HWRC Maintenance 2019/20	72	0	0	0	72	72	0	0	0	72	0	0	
11714000	Waste Handling and compaction equipment HWRC	581	0	0	0	581	581	0	0	0	581	0	0	

11784000	HWRC Maintenance 2020/21	0	80	0	0	80	0	80	0	0	80	0	0	
11856000	Waste containers at the HWRC (CIF)	0	0	0	0	0	0	100	138	0	238	100	238	Award of £238k of CIF funding
Countryside														
10260000	Leam. To Rugby Disused Railway Line - 2002/03	98	0	0	0	98	98	0	0	0	98	0	0	
11536000	Countryside Rural Services Capital Maintenance 2019/20 £20k to be removed for Env Svcs	68	78	0	0	146	68	78	0	0	146	0	0	
11788000	Country Parks Maintenance 2020-21	0	183	0	0	183	0	133	85	0	218	-50	35	Carry forward £85k into next year, due to re-prioritising of work due to Covid response
11834000	Country Parks Car Parking Facilities - upgrade ticket machines	0	130	0	0	130	0	130	0	0	130	0	0	
Developer Funded Transport - s106 schemes														
11194002	New Bus Shelter on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	1	0	0	13	0	0	
11194010	Install bollards & associated traffic management - historic spine Stratford	67	0	0	0	67	67	2	0	0	69	2	2	Staff time producing CIF report
11195006	S106 Traffic Calming and Signage Improvements for Bidford-on-Avon bridge and Welford bridge	19	0	0	0	19	19	0	0	0	19	0	0	
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	28	240	39	0	307	28	215	64	0	307	-25	0	
11441004	Weddington Road - Nuneaton Implement Toucan Crossing	62	70	51	0	183	62	70	51	0	183	0	0	
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	0	20	0	20	0	0	20	0	20	0	0	
11441009	Bus Stop Opposite Land Between 256 and 346 Bham Road Stratford	16	0	0	0	16	16	0	0	0	16	0	0	
11441010	Birmingham Road Cycle Route enhancements	5	11	0	0	16	5	11	0	0	16	0	0	
11441011	Heathcote Primary School Puffin Crossing Harbury Ln Nr Nightingale Av Lspa	0	0	0	0	0	0	0	0	0	0	0	0	
11441012	Heathcote Primary School Puffin Crossing Harbury Ln Nr Garrett Drive Lspa	0	0	0	0	0	0	0	0	0	0	0	0	
11441013	Enhance Existing Bus Stops Land Adj to the Gaydon Inn Banbury Road	22	1	0	0	23	22	1	0	0	23	0	0	
11441014	Highways improvements to bus stops at land off the Longshoot S106	12	19	0	0	31	12	19	0	0	31	0	0	
11441015	Relocation of Northbound bus stop on Wellesbourne Rd in Barford	9	0	0	0	9	9	0	0	0	9	0	0	
11552002	Northgate Junction improvements	0	0	0	0	0	0	0	0	0	0	0	0	
11607000	Southbound bus stop on A426 Leicester Road Rugby	15	0	65	0	80	15	0	65	0	80	0	0	
11614000	Bus Stop Enhancement Works in Alderminster	14	0	0	0	14	14	0	0	0	14	0	0	
11615000	Provision Of Replacement Bus Shelter On Kinwarton Rd,Alcester	10	0	0	0	10	10	0	0	0	10	0	0	
11640000	Upgrading of existing bus stops infrastructure Alcester Road, Shottery in Stratford upon Aon	14	0	0	0	14	14	0	0	0	14	0	0	
11690000	Provision Of Bus Stops Ettington Road Wellesbourne	13	7	0	0	21	13	7	0	0	21	0	0	
11691000	Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	23	60	0	0	82	23	60	0	0	82	0	0	
11692000	Upgrade Existing Shared Ped / Cycle Path Bermuda	0	22	0	0	23	0	2	20	0	23	-20	0	Design and construction delayed until legal arrangements covering land use are completed.
11704000	Barford Safety Junction	51	8	169	0	228	51	8	169	0	228	0	0	
11782000	Campden Road (B4035), Shipston-on-Stour NEW BUS STOPS	0	38	0	0	38	0	2	36	0	38	-36	0	Separate highway works need to be undertaken and additional funding required to progress elements of the scheme.
11783000	Mancetter Road / Camp Hill Road, Nuneaton BUS STOP IMPROVEMENTS	0	16	0	0	16	0	16	0	0	16	0	0	
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	0	74	0	0	74	0	74	0	0	74	0	0	
11822000	Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	0	27	0	0	27	0	27	0	0	27	0	0	
Warwick Town Centre														
11552000	Warwick Town Centre transport proposals	1,078	0	0	0	1,078	1,078	5	0	0	1,083	5	5	Additional spend relates to current year actuals, funded from CIL
11809000	Warwick Town Centre	0	0	4,418	0	4,418	0	25	1,800	2,593	4,418	25	0	Phasing of the capital spend has now been applied, as per the planner included in the CIF bid
Integrated Transport - Safer Routes to Schools														
11281000	Safer routes to schools and 20mph school safety zones 15/16. Renamed Home to School Routes 15-16.	37	0	0	0	37	37	0	0	0	37	0	0	
11282000	Safer routes to schools and 20mph school safety zones 16/17. Renamed Home to School Routes 16-17.	73	0	0	0	73	73	0	0	0	73	0	0	
11635000	Home to School Routes 17-18	861	1,000	0	0	1,862	861	565	435	0	1,862	-435	0	Project delay due to late implementation of the schemes.
11635049	St Faiths Primary School , Alcester. Safer Routes To School	0	0	0	0	0	0	0	0	0	0	0	0	
11635048	B'ham Road, Stratford (Safer Routes to School)	0	0	0	0	0	0	0	0	0	0	0	0	
Integrated Transport - Safety Camera Schemes														
10192000	Safety Camera Funded Schemes	1,578	10	0	0	1,588	1,578	10	0	0	1,588	0	0	
11761000	Average Speed Cameras	20	1,744	0	0	1,764	20	3	1,741	0	1,764	-1,741	0	Project delayed due to Covid.
Integrated Transport - School safety zones														
11359000	School Safety Zones 16/17	1,987	0	0	0	1,987	1,987	0	0	0	1,987	0	0	
11564000	School Safety Zones 17/18 A	0	0	0	0	700	700	0	0	0	700	0	0	
11585000	School Safety Zones 18/19	588	136	0	0	724	588	118	37	0	744	-17	20	Additional £20k transferred from delegated budget funding.
11586000	School Safety Zones 19/20	337	1	0	0	339	337	1	0	0	339	0	0	
Integrated Transport - Casualty Reduction Schemes														
11355000	Casualty Reduction Schemes 15/16	1,559	230	0	0	1,789	1,559	0	230	0	1,789	-230	0	Project delayed, awaiting final modifications and costs.
11356000	Casualty Reduction Schemes 16/17	274	0	0	0	274	274	0	0	0	274	0	0	
11357000	Casualty Reduction Schemes 17/18	19	0	0	0	19	19	0	0	0	19	0	0	
11453000	Casualty Reduction Schemes 18-19	102	338	0	0	439	102	11	327	0	439	-327	0	Project delayed, awaiting final modifications and costs.
11546000	Casualty Reduction Schemes 19-20	0	0	0	0	0	0	0	0	0	0	0	0	
11711000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme	29	1,572	0	0	1,601	29	12	1,560	0	1,601	-1,560	0	Implementation delayed due to Covid.
11763000	A439 - Southern reduction Scheme	14	486	0	0	500	14	16	470	0	500	-470	0	Implementation delayed due to Covid.
11764000	Green Man Coleshill Signalised Junction	3	497	0	0	500	3	2	495	0	500	-495	0	Project delayed due to ongoing traffic flow issues.
11635047	Wootton Wawen (Signs & Lining)	0	0	0	0	0	0	0	0	0	0	0	0	
11786000	Casualty Reduction Schemes 20-21	0	354	0	0	354	0	15	339	0	354	-339	0	Project delayed - pending confirmation of implementation dates from the delivery team.
Grand Total		49,684	20,581	20,904	23,159	114,328	49,684	11,646	57,235	29,056	147,621	-8,936	33,293	

Annex E Revenue - Adult Social Care - Pete Sidgwick

Strategic Director - Nigel Minns

Portfolio Holders - Councillor Caborn (Adult Social Care & Health)

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Adult Social Care	9,204	13,855	4,651	0	(933)	(933)	9,204	12,922	3,718	Overspend is due to approved additional expenditure for reimbursing Adult Social Care providers for Covid-19 related cost pressures. Unbudgeted income is due to reimbursement from the CCG relating to nursing which WCC have administered but is the financial responsibility of the NHS.
Disabilities	82,863	81,141	(1,722)	(9,416)	(8,946)	470	73,447	72,195	(1,252)	Underspend due to two areas, Learning Disabilities due to a COVID-19 related reduction in use of and/or closure of day opportunities, short breaks and services such as domiciliary care during the pandemic, however the reduced activity also means there has been a reduction in client contributions towards these activities. There is also unspent budget which would have funded expected service pressure areas, staffing and projects which haven't been delivered as a direct result of COVID-19. Due to the COVID-19 related nature of factors influencing the underspend we expect a return to usual levels of expenditure as we recover from the pandemic.
Mental Health	11,680	13,639	1,959	(547)	(848)	(301)	11,133	12,791	1,658	Overspend almost entirely due to pressure on all services from increased client numbers, continued funding of clients over 65 years of age, a number of transitions from children's to adult mental health services and transforming care cases. Pressures across both residential and supported living services.
Older People	78,901	82,677	3,776	(30,201)	(31,782)	(1,581)	48,700	50,895	2,195	Overspend is due to increased demand and unit costs for domiciliary and residential care packages as a result of COVID-19, partially offset by reduced nursing care costs (due to being temporarily funded by the NHS under the hospital discharge guidelines) and additional income from client contributions due to the direct relationship of increased expenditure leading to increased client contributions. This overspend represents an upward swing from Q2 due to a reduction in the rate of income collected proportionate to expenditure as we have progressed through the year, this is owing to the hospital discharge guidelines.
Integrated Care Services	10,612	9,388	(1,224)	(646)	(235)	411	9,966	9,153	(813)	Most of the underspend is due to reduced expenditure for community equipment. As a result of COVID-19 the typical group of health patients supported by Integrated Community Equipment has reduced due to the cessation of elective surgery for 6 months and therefore significantly less equipment being issued in comparison with a normal year. There is also an underspend on Assistive Technology due to COVID-19 as planned pilot schemes have not been able to start. Within Reablement despite success in recruiting additional staff there is a staffing underspend from earlier in the financial year that is funding a new roster system, now implemented. This will translate into more staff in subsequent years, including enablement.
Development & Assurance	3,400	3,628	228	(782)	(815)	(33)	2,618	2,813	195	Overspend on Adult Specialist Transport costs, partially offset by underspend on staffing vacancies within Safeguarding service, Quality assurance service and Safeguarding Warwickshire.
Net Service Spending	196,660	204,328	7,668	(41,592)	(43,559)	(1,967)	155,068	160,769	5,701	

Cell: M14

Comment: Author

[Mention was removed] can you put a comment in here? Thanks.
12/10/2020 12:19

Cell: M17

Comment: Author

[Mention was removed] Please can you put a comment in here?
12/10/2020 12:20

Annex E Savings - Adult Social Care - Pete Sidgwick

Strategic Director - Nigel Minns

Portfolio Holders - Councillor Caborn (Adult Social Care & Health)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Suppressing demand in older people services - Implementing multiple activities that are already in projects across adult social care. These include an improved early intervention and prevention offer, further refinement of the in-house Reablement offer and further development of Assistive Technology.	250	250	250	0	
Business support and direct payments - Reduced cost of business support as part of the wider organisation review of support functions and the introduction of the new payments system.	150	150	150	0	
Total	400	400	400	0	

Adult Social Care & Support - Pete Sidgwick
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health)

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget				Forecast					Variation		Commentary	
		Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
11555000	Extra Care Housing	0	0	313	0	313	0	0	313	0	313	0	0	
Grand Total		0	0	313	0	313	0	0	313	0	313	0	0	

2021 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Children & Families	3,652	4,505	853	(118)	(511)	(393)	3,534	3,994	460	There is a planned under-spend of £200,000 being held to cover CIC Placement pressures elsewhere in the Service which has been taken account in the 21/22 MTFS. There is also a forecasted £393,000 contribution from the Aylton Grant for associated costs held within the CAF Service. There is also a reduction of £148,000 on community initiatives which is due to delaying planned work, due to Covid-19, as it would not be as effective due to the current circumstances. There has also been an expectation of an increase to spend on Covid-19 related general equipment for aiding family needs of £20,000. There is also an under-spend being realised this Quarter of £137,000 due to delays in recruitment relating to Covid-19 and utilisation of transformation funds. There is also an estimation of an increase in weeks purchased across all placements spend due to Covid-19, for looked after children of £1,100,000. Although this is complex to forecast and breakdown over individual teams, the total increase is forecasted in individual teams but offset within the AD service line. Legal fees in total are now showing in total an expected over-spend of £851,000 of which £500,000 relates to Covid-19. This forecast has remained static since Quarter 2 (P6) but is an increase of £351,000 compared to Q1.
Initial Response (MASH, IR, EDT)	4,690	5,649	1,159	(190)	(297)	(107)	4,500	5,552	1,052	Salaries, including internal contributions, recharges and agency, are forecasting an over-spend of £1,141,000 which is an increase of £269,000 compared to Quarter 2 (P6). This is broken down into over-spending on Agency workers totalling £1,201,000. More specifically, £265,000 is for the preparation of likely increase to workloads from the impact of Covid-19. £180,000 is for the post of an unfunded T3 Manager (currently an Agency worker) and the remaining £396,000 is for meeting vacant posts, high demand and activity currently being placed on the service. Therefore, spend just on Agency workers has increased by £348,000 since Quarter 2 (P6). These over-spends are offset by the under-spending on single status £76,000. Staff travel is forecasted to under-spend by £52,000. Internal foster-care is under-spend by £12,000 of which £1,000 relates to Covid-19.
Early Help & Targeted Support	9,064	7,451	(1,613)	(2,196)	(1,778)	418	6,868	5,073	(1,195)	Priority Families are £408,000 under-spending which is due to the earmarked grant income being received has now been notified greater than anticipated at budget setting. This is a small increase to the under-spend of £7,000 from Quarter 2 (P6). Youth Centres have forecasted a loss of income due to Covid-19 of £21,000 which is a small decrease of £1,000 compared to Quarter 2 (P6). There is also a planned under-spend of £76,000 within Targeted and Family support which is held to cover other pressures in the unit and is due to be right sized as part of the MTFS refresh. Salaries, including internal contributions and recharges are under-spending by £79,000 (excluding Priority Families, Syrian Grant and transformation projects). This is an increase to the under-spend of £47,000 compared to Quarter 2 (P6). Staff travel is £58,000 under-spending. Transformation projects in total are reflecting an under-spend of £564,000 which is a decrease of £413,000 compared to Quarter 2 (P6). This is due to slippage of the programme due to recruiting staff and general risks and issues relating to Covid-19.
Children's Safeguarding & Support	26,370	28,920	2,556	(1,029)	(1,579)	(560)	25,341	27,347	2,006	Internal foster-care is currently forecasting a £425,000 under-spend of which £71,000 worth of spend relates to Covid-19. This represents an increase to the under-spend of £29,000 compared to Quarter 2 (P6). This quarter sees a further rise in the forecast for External foster-care by £136,000 to now being £979,000 over-spending. There has been a net increase of 2 children which means numbers in care are currently 118. Average weekly cost for the 0-14 age group stands at £785. Included within the Residential care over-spend of £2,031,000 is a £80,000 forecast on voids for the residential block contract which commenced in May 2019. The forecast has increased by £248,000 since P6/Q2 with a net change in number of meetings that 22 children are currently being cared for. There have been 12 new placements this financial year. Only 1 out of the current children have contributions from 3 rd parties therefore the making the average weekly unit cost of £4,131 per week. Parent and baby placements due to the increasing and the unpredictability of the activity is forecasting an over-spend of £213,000 which is an increase of £100,000 from P6/Q2. Allowances have an element of growth built into the predictions making the forecast currently showing an over-spend of £22,000 which is a decrease of £45,000 compared to Quarter 2 (P6). This represents on a budget of £3,56m a 0.62% over-spend. Salaries, but including internal contributions and recharges are predicting a small over-spend of £51,000 which is a change to Quarter 2 (P6) of £147,000. There are Covid-19 related over-spends on seasonal workers of £89,000 and Hay of £22,000. Single status and Hay is under-spending by £57,000 (including overtime) due to vacancies, general seasonal work is under-spending by £27,000 and there is an £89,000 over-spend on agency. Staff travel is also predicted a £130,000 under-spend. Section 17 related expenditure is currently £50,000 under-spending which is a significant rise of £78,000 since Quarter 2 (P6). Children's Transformation Program is under-spending greatly by £447,000 due to slippage of recruitment and anticipated contract start dates. Independent Social Worker Assessments are forecasting a £83,000 over-spend.
Corporate Parenting	22,173	26,118	3,945	(5,065)	(5,847)	(782)	17,108	20,271	3,163	Internal foster-care is currently £223,000 over-spending of which £33,000 relates to Covid-19. There has been very little movement in this forecast since Quarter 2 (P6). External Foster-care is £147,000 over-spending, which is further quarterly increase of £75,000 with the number of children being looked after increasing by 23 to 51. Average weekly cost for this 14+ age group is £873 which is expected to £100 per week more than the under 14 rate, included within the Residential care over-spend of £1,675,000 is a £60,000 forecast on voids for the residential block contract which commenced in May 2019. The over-spend has increased by £455,000 since P6/Q2. There has been 5 new children accommodated since Quarter 2 which has accounted for the large increase in the forecast. The average weekly unit cost stands at £4,305 per week. The Aylton Grant is showing a net under-spend of £84,000. The Home Office has revised and increased weekly rates for some Leaving Care eligible asylum seekers resulting in current forecasted income exceeding direct expenditure and consequently a contribution to indirect costs can be fully utilised. The grant is also able to absorb Covid-19 additional costs of £131,000 which is being met from the surplus. Accommodation costs and allowances for young people aged 16 years and above continue to be an area of growth and despite the investment of budget this area is forecast to over-spend by £1,099,000. This is an increase of £160,000 compared to Quarter 2 (P6). Costs incurred due to Covid-19 being an additional £139,000. Salaries including overtime and allowances and including internal contributions and recharges are forecast to over-spend by £462,000 (incl Aylton Grant) and transformation with agency costs making up £257,000 of this over-spend. This is an increase of £134,000 compare to Quarter 2 (P6). Staff travel is also predicting a £60,000 under-spend. It is also the expectation that the boarding school scheme will not be fully utilised and is still at Quarter 3 showing a £26,000 under-spend. Controlling Migration Fund Grant is also at this point not able to fully spend the available balance and therefore is showing a £131,000 under-spend. Similarly, the Section 51 Post 21 Grant will also under-spend by around £23,000.
Youth Justice	3,799	3,171	(628)	(950)	(630)	360	2,809	2,541	(268)	There are additional costs relating to remand placements as a direct consequence of COVID19 and the postponing of court hearings which totals £211,000. Salaries, including internal contributions and recharges are under-spending by £92,000 which is a movement of £74,000 since Quarter 2 (P6) and is reflective of current vacancies. Agency workers is over-spending by £18,000. There is an under-spend of £13,000 on Transformation work which is an increase to the under-spend of £72,000 since Quarter 2 (P6), which is predominantly due to the delay in recruiting. Staff travel is under-spending by £20,000 and non Covid-19 related remand accommodation has been estimated to be £125,000 under-spend which has remained static since Quarter 2 (P6).
Children's Practice Improvement	3,595	3,381	(214)	(94)	(145)	(51)	3,501	3,236	(265)	Staff travel is predicting a £24,000 under-spend and salaries, including internal contributions are showing an over-spend of £3,000 which is a small increase of £22,000 from Quarter 2 (P6). Transformation activity has been re-assessed and is currently predicting a £290,000 under-spend which is a significant change from Quarter 2 (P6) of £288,000. This is due to some activity levels within workstreams being delayed and therefore a more realistic forecast has been predicted.
Adoption Central England	5,692	6,179	487	(5,252)	(6,096)	(844)	400	83	(317)	Over the past quarter activity levels of buying placements has increased therefore the under-spend has been reduced by £282,000 to now showing an under-spend of £103,000. Salaries including overtime are currently forecasting an overall under-spend of £173,000 which is an increase to the under-spend of £84,000 due to more realistic agency forecasts. Staff travel is a £62,000 under-spending.
Net Service Spending	79,035	85,650	6,615	(14,974)	(16,883)	(1,909)	64,061	68,697	4,636	
Impact on specific service reserves (from Reserves tab)									(2,916)	
Impact on risk/financial reserves									7,144	

Annex F Reserves - Children & Families - John Coleman
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Morgan (Children's Services)

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
Adoption Central England	1,209	(400)	317	1,126		
Various Section 31 Earmarked Grant	391	(391)	154	154		
Priority Families Reserve	907	(300)	408	1,015		
Youth Justice Remand Equalisation	523		125	648		
Total	3,030	(1,091)	1004	2,943	0	

Annex F Savings - Children & Families - John Coleman
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Morgan (Children's Services)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Business support - Reduced cost of business support as part of the wider organisation review of support functions	194	194	194	0	
Total	194	194	194	0	

Children & Families - John Coleman
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Morgan (Children's Services)

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	Children and Families property adaptations, purchases and vehicles	209	150	47	0	406	209	138	59	0	406	-12	0	Previous proposed adaptations unlikely to commence until 21-22 due to court delays related to covid.
11693000	Adaptation of Sydenham Children's Centre	83	0	0	0	83	83	0	0	0	83	0	0	Additional unexpected property fees, to be funded from revenue contribution
11713000	Adaptation of Children's Centres to Children and Family Centres	233	62	0	0	295	233	62	0	0	295	0	0	
11756000	Westgate Children & Family Centre/Westgate Primary School Safeguarding Walkway	0	45	0	0	45	0	45	0	0	45	0	0	
11792000	Adaptations to support child placements 20-21	0	0	125	0	125	0	0	125	0	125	0	0	
Code request pending	Establishment of residential care for under 18s	0	0	0	0	0	0	42	240	0	282	42	282	Approved by Cabinet 10th December and Council 15th December 2020
Children & Families		524	257	172	0	954	524	287	424	0	1,236	30	282	

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health), Jeff Morgan

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Strategy & Commissioning People	1,879	1,810	(69)	(134)	(134)	0	1,745	1,676	(69)	Covid related additional staffing costs of £32k. Covid related underspends on legal fees due to reduced contract tendering, travel, catering, conferences partially offset by NHS pension contribution
Director of Public Health	4,547	5,007	460	(2,572)	(568)	2,004	1,975	4,439	2,464	The forecast includes £2,138k expenditure on Test & Trace activity which is fully funded by the Test and Trace Grant and £0.400m expenditure for mitigating the impact covid-19 on BAME communities for which funding from the covid grant has been allocated. Other covid related costs include contributions to test and trace activity across the West Midlands, to a Covid test centre in Nuneaton and infection control for the homeless in Rugby. These costs are offset by underspend on nursing for the homeless and staffing.
Health & Well Being	23,751	24,962	1,211	(6,280)	(6,332)	(52)	17,471	18,630	1,159	£1.340m expenditure for the Improving Mental Health Wellbeing in Warwickshire - Responding to the Covid Pandemic project is included in the forecast. Funding for this as been allocated from the covid fund. £35k increase on Apetito meals service due to Covid. Covid related underspends due to reduced activity on NHS Health checks, 'Respect Yourself' campaign, Fitter Futures, and of £100k Early Intervention funding for Creative Health
Integrated and Targeted Support	15,021	15,730	709	(7,024)	(7,475)	(451)	7,997	8,255	258	Net position of £258k overspend due to increased demand for medically assisted drug and alcohol treatment in the community. There has been both additional expenditure and income in a number of areas and unbudgeted income in relation to staffing, smoking cessation, learning disabilities and autism, domestic abuse, and mental health services to children.
All Age Specialist Provision	6,389	6,169	(220)	(697)	(940)	(243)	5,692	5,229	(463)	Unplanned covid related spend of £101k on Housing Support in the context of a wider underspend of £200k on Housing Support. Underspends also on staffing and training and additional income due to staffing recharges
Net Service Spending (excluding DSG)	51,587	53,678	2,091	(16,707)	(15,449)	1,258	34,880	38,229	3,349	

Impact on specific service reserves (from Reserves tab)	n/a
Impact on risk/general reserves	3,349

Public Health & Strategic Commissioning - Becky Hale
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health), Jeff Morgan

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0	
11021000	Adult Social Care Modernisation & Capacity 2012-13	314	67	63	0	444	314	67	63	0	444	-0	-0	Project 11021005 Dementia Friendly Environments in ECH now complete. Surplus Corporate Resources of £140 now not required and to be returned to Corporate.
11310000	Client Information Systems Review	3,423	0	0	0	3,423	3,423	0	0	0	3,423	0	0	
11420000	Disabled Facilities Capital Grant	17,987	4,517	0	0	22,503	17,987	4,517	0	0	22,503	0	0	
Grand Total		21,947	4,587	63	0	26,597	21,947	4,587	63	0	26,597	-0	-0	

Annex H Revenue - Business & Customer Services - Kushal Birla

Strategic Director - Rob Powell

Portfolio Holders - Councillor Kaur (Customers & Transformation)

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Business & Customer Services	500	394	(106)	(67)	(67)	0	433	327	(106)	Temporary budget allocation which was to support service redesign resulting from the FOM implementation. As a result in the delay of the FOM implementation a request has been made to carry forward this one off budget.
Business & Customer Support	7,084	8,490	1,406	(46)	(628)	(582)	7,038	7,862	824	A full budgetary and service delivery review is being undertaken. A request has been made to reprofile the MTFS pending the re-engineering of the Business Support Service processes coupled with the implementation of digital solutions as appropriate. This overspend also include COVID-19 related expenditure to provide additional business support to Public Helath (£97,000).
Operational Excellence	3,360	4,275	915	(521)	0	521	2,839	4,275	1,436	The Shielding Hubs cost centre is forecasting COVID-19 related expenditure of £803,000 against a budget of nil. Further COVID-19 related spend totalling £781,000 has been accrued and is to be funded from additional central government grants. This additional expenditure relates to providing Contact Centre support to Public Health and Education Services. Staff vacancies and a reduction in operational costs will offset some of this unbudgeted spend.
Customer Contact - Customer Connect	2,556	4,955	2,399	(250)	(469)	(219)	2,306	4,486	2,180	The forecast overspend can be attributed to COVID-19 related expenditure for the Welfare Scheme (£546,000) as well as extra energy costs associated with the general Welfare Scheme (£106,000). Further one off Welfare Scheme related spend (£1,405,000) will be funded by a specific central government grant. An increase in telephony software costs in the Customer Service Centre to facilitate remote working for the advisors and the increased call volume (£154,000) has also increased the overspend. Staff vacancies have slightly reduced the overspend.
Customer Contact - Community Hub	7,378	6,971	(407)	(2,262)	(1,305)	957	5,116	5,666	550	There is a under achievement of Registration Service income due to COVID-19 restrictions (£618,000), in particular marriage fee income (£593,00). In addition, there is a further shortfall of income resulting from COVID-19 in the Library Service (£137,000) and the Heritage & Environment Service (£70,000). The overall overspend has been reduced due to staff vacancies and a reduction in operational costs.
Net Service Spending	20,878	25,085	4,207	(3,146)	(2,469)	677	17,732	22,616	4,884	

Impact on specific service reserves (from Reserves tab)	0
Impact on risk/general reserves	4,884

Annex H Savings - Business & Customer Services - Kushal Birla
Strategic Director - Rob Powell
Portfolio Holders - Councillor Kaur (Customers & Transformation)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Business support - Service wide restructure of business support, including delayering of the entire model and reductions in levels of agency spend.	880	97	97	(783)	The delay in implementing the Business Support FOM has impacted the Service's ability to deliver the savings this year. A request has been made to reprofile the savings pending the re-engineering of Business Support Service processes coupled with the implementation of digital solutions as appropriate.
Customer support - Review and rationalisation of the organisation's approach to customer support.	260	260	260	0	
Total	1,140	357	357	(783)	

Annex H Reserves - Business & Customer Services - Kushal Birla

Strategic Director - Rob Powell

Portfolio Holders - Councillor Kaur (Customers & Transformation)

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
Museum, Records and Libraries Trust Funds and Bequests	336			336		
Warwickshire Local Welfare Scheme	476			476		
Corporate Customer Journey Programme	210			210		
Total	1,022	0	0	1,022	0	

Business & Customer Services - Kushal Birla
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years	2020/21	2021/22	2022/23	Total	Earlier Years	2020/21	2021/22	2022/23	Total	Variance In Year	Total Variance	
		£'000	£'000	£'000	onwards £'000	£'000	£'000	£'000	£'000	onwards £'000	£'000	£'000	£'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Market Hall Museum - "Our Warwickshire"	914	0	0	0	914	914	0	0	0	914	0	0	
10155000	Improve Customer Experience in Council Buildings and ODA Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving the Customer Experience/One Front Door Improvements	677	180	322	1,449	2,628	677	310	192	1,449	2,628	130	0	Extra costs incurred for Kenilworth Library refurbishment and Market Hall Attic.
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
Grand Total		2,263	180	322	1,449	4,213	2,263	310	192	1,449	4,213	130	0	

Annex I Revenue - Commissioning Support Unit - Steve Smith
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Commissioning Support Unit	610	402	(208)	0	0	0	610	402	(208)	The variation relates to a carry forward of funding held to support the funding of the new Portfolio Management Office ahead of it getting up to full strength, as described below.
Business Intelligence	2,498	2,355	(143)	(39)	(67)	(28)	2,459	2,288	(171)	Service underspend is £11k. Remaining £160k underspend is Transformation project which is due to run into 2021/22; the underspend will be carried over to complete the project.
Portfolio Management Office	1,884	8,305	6,421	(594)	(790)	(196)	1,290	7,515	6,225	The PMO Service overspend of £462k relates to pressures and new ways of working required to support the budget gap ahead of the pandemic; the service redesign was postponed but demand across the service escalated due to COVID-19 pressures; project resource has been deployed across the council to support COVID-19 response and recovery, and that continues. As the new service is established from October, we expect to improve our position on income generation, however this is likely to be affected by the ongoing need to deploy resources to COVID-19 chronic response. Some of this overspend will therefore be off-set by COVID-19 specific funding, and the Climate Change Fund to cover costs of Programme Management. The remaining £5.7m relates to Community Testing (£1.1m) and Outbreak Management (4.6m) this expenditure is supported by grant funding.
Contract Management & Quality Assurance	2,171	3,553	1,382	(997)	(1,002)	(5)	1,174	2,551	1,377	This overspend relates to the significant cost of PPE (personal protective equipment) procured in response to COVID-19, and will be met from the COVID-19 specific funding.
Change Management	829	848	19	0	0	0	829	848	19	
Transformation	158	211	53	0	0	0	158	211	53	This overspend relates to additional digital hardware purchases, but will be funded by the corporate Transformation Fund.
Net Service Spending	8,150	15,674	7,524	(1,630)	(1,859)	(229)	6,520	13,815	7,295	

Impact on specific service reserves (from Reserves tab)	n/a
Impact on risk/general reserves	7,295

Annex I Savings - Commissioning Support Unit - Steve Smith
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Project and programme management - Organisation-wide restructure of programme and project support.	395	120	120	(275)	The PMO operating model is based on the ability to recharge for a large proportion of project resources deployed, and this was increased by £275k when it was restructured. The impact of COVID-19 has meant that significant project resources have been deployed on pandemic response projects and not rechargeable projects. Considerable work on seeking to maximize recharging is taking place, and it is looking very likely that the recharging target will not be met. The situation may improve to some lesser extent during Q4, but prudence suggests that this forecast makes clear that none of the additional £275k will be met.
Procurement - Service restructure of procurement as part of the organisation-wide service redesign.	10		10	0	
Total	405	120	130	(275)	

Annex J Revenue - Enabling Services - Craig Cusack

Strategic Director - Rob Powell

Portfolio Holders - Councillor Kaur (Customers & Transformation), Peter Butlin
(Finance and Property)

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	461	191	(270)	0	0	0	461	191	(270)	The underspend is a result of less demand for consultancy in 2020 as focus turned to dealing with the immediate demand of COVID response. The spare funding will be carried forward to support additional resources in ICT to explore process automation; and HROD to deal with short-term excess demand.
Facilities Management	7,935	7,437	(498)	(5,504)	(4,643)	861	2,431	2,794	363	Additional costs related to asset reinstatement and providing "COVID secure" environments. These may continue to increase. There is a shortfall in income, highlighted in the Q1 forecast as a result of income that is confirmed. However, reduced costs due to staff vacancies and Old Shire Hall spend is masking the true cost.
HR Enabling	5,703	5,692	(11)	(2,354)	(2,503)	(149)	3,349	3,189	(160)	There is a carry forward of £133k for the Graduate scheme that accounts for the majority of the underspend. Additional spend may be required to support demand pressures in HROD and Service Centre.
Digital & ICT	17,272	15,786	(1,486)	(5,021)	(4,781)	240	12,251	11,005	(1,246)	Underspend is predominantly the balance in the legacy CIDE allocation. This is a potential saving in 21/22 as part of the MTFs, but may need to accommodate any pressures to come as a result of Council licence costs.
Property, Construction & Engineering	10,159	9,795	(364)	(2,480)	(2,631)	(151)	7,679	7,164	(515)	There is a carryforward of £360k to support the Pears Centre setup and annual costs. The reduction in utility and repair costs has gone some way to offset the additional costs related to asset reinstatement and providing "COVID secure" environments.
Net Service Spending	41,530	38,901	(2,629)	(15,359)	(14,558)	801	26,171	24,343	(1,828)	

Impact on specific service reserves (from Reserves tab)	0
Impact on risk/general reserves	(1,828)

Annex J Savings - Enabling Services - Craig Cusack

Strategic Director - Rob Powell

Portfolio Holders - Councillor Kaur (Customers & Transformation), Peter Butlin (Finance and Property)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Applications rationalisation - Rationalisation of the ICT applications used to deliver the Council's activities to provide economies of scale and the delivery of enhanced support.	250	250	250	0	
Device savings - Reduction in the cost of lap-tops, mobiles and other devices and part of the delivery of the ICT Strategy.	524	524	524	0	
Total	774	774	774	0	

Annex J Reserves - Enabling Services - Craig Cusack
Strategic Director - Rob Powell
and Property)

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
HR - Service Improvement Projects	60			60		
Total	60	0	0	60	0	

Enabling Services - Craig Cusack
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation), Peter Butlin (Finance and Property)

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget					Forecast				Variation		Commentary	
		Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
Structural Maintenance														
11227000	Schools Planned Bldg, Mech & Elect Backlog 2015/16	95	0	0	0	95	95	2	0	0	97	2	2	Additional costs in curred on Project 11227018. £1,780 required from Block header 11795000
11286000	Non Sch - Planned Bldg, Mech & Elect Backlog 2017/18	1,744	-2	0	0	1,742	1,744	-2	0	0	1,742	0	0	
11288000	Schools Asbestos & Safe Water Remedials 2017/18	769	25	0	0	794	769	1	0	0	769	-24	-24	Project 11288017 - Established that works paid for in 2016/17. Forecast adjusted to reflect this. Budget of £24,139 transferred to Project 11791000
11289000	Schools Planned Bldg, Mech & Elect Backlog 2016/17	5,409	0	0	0	5,409	5,409	0	0	0	5,409	-0	-0	Initial payment of £425 funded from Revenue. Unused budget transferred to Project 11795000
11290000	Schools Planned Bldg, Mech & Elect Backlog 2017/18	6,999	11	0	0	7,010	6,999	11	0	0	7,010	0	0	
11442000	Non Schools Asb & Safe Water Remedials 2018/19	334	0	0	0	334	334	0	0	0	334	0	0	
11443000	Non Sch - Planned Bldg, Mech & Elect Backlog 2018/19	2,029	8	0	0	2,037	2,029	13	0	0	2,042	5	5	Multiple amendment to charges requiring £5,418 funding to found from Block headers - 11787000
11444000	Schools Asbestos & Safe Water Remedials 2018/19	811	0	0	0	811	811	-1	0	0	810	-1	-1	Minor amendments to capital fees. £892 transferred to project code 11791000
11445000	Schools Planned Bldg, Mech & Elect Backlog 2018/19	7,252	36	0	0	7,288	7,252	4	0	0	7,256	-32	-32	Retention fees not incurred. £31,979 transferred to project 11795000
11538000	Non Schools Asb & Safe Water Remedials 2019/20	10	-0	0	0	10	10	-0	0	0	10	0	0	
11539000	Non Sch - Planned Bldg, Mech & Elect Backlog 2019/20	2,088	-10	0	0	2,078	2,088	-26	0	0	2,062	-15	-15	No further spend expected. Transfer 15,374.08 to 11787000.
11540000	Schools Asbestos & Safe Water Remedials 2019/20	435	16	0	0	451	435	17	0	0	452	1	1	
11541000	Schools Planned Bldg, Mech & Elect Backlog 2019/20	6,740	74	0	0	6,814	6,740	47	0	0	6,787	-27	-27	No further spend expected. Transfer £27,090.56 to Project 11795000
11687000	The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	101	0	0	0	101	101	0	0	0	101	0	0	
11787000	Non Schools Building Maintenance 2020-21	0	2,485	0	0	2,485	0	2,495	0	0	2,495	10	10	Transfer £15,374.08 surplus budget from Project 11539000 to support planned works. Budget Transfer of £5,418 to Project 11443000 to support unforeseen expenditure.
11791000	Schools Asbestos and Safe Water 2020-21	0	955	0	0	955	0	705	274	0	979	-250	24	Transfer of £765.31 to Project 11540000 to support unforeseen costs. Budget transfer from Project 11288000 £24,139 & from Project 11444000 £892. There is a
11793000	Non Schools Asbestos and Safe Water 2020-21	0	715	0	0	715	0	220	495	0	715	-495	0	There is a delay in the execution of planned works due to COVID 19. £495,000 is to be moved into 2021/22 to support the backlog in works.
11795000	Schools Building Maintenance 2020-21	0	7,299	0	0	7,299	0	7,356	0	0	7,356	57	57	Project 11445000 and £425 from Project 11289000 to support the planned year's work. £665,000 surplus budget from Project 11445000 and £1,302 from
Facilities														
10592000	Small Scale Reactive / Minor Improvements County-Wide	654	12	0	0	666	654	10	2	0	666	-2	0	
11318000	Universal Free School Meals Programme	0	0	0	0	0	0	0	0	0	0	0	0	
Energy														
10400000	Climate Change 2009/10	0	0	0	0	0	0	0	0	0	0	0	0	
11136000	Various Properties - Renewable Energy	240	0	995	0	1,235	240	0	995	0	1,235	0	0	
11561000	Dunsmore Home Farm, Clifton on Dunsmore - Ground Mounted Solar	4	5	0	0	9	4	0	0	0	4	-5	-5	
Information Assets														
11121000	Development of Rural Broadband	23,290	6,784	7,643	3,752	41,468	23,290	6,784	7,643	3,752	41,468	0	0	This forecast is subject to change because of potential delays in delivery due to: a) the project working in more rural areas together with a national shortage of civil engineering contractors and b) revised DCMS guidance regarding finances and project end dates and c) the recent Covid 19 pandemic. Forecast funding is also subject to change with closure of Phase 2 of the project expecting gainshare funds for reinvestment in Phase 3.
11465000	WCC Information Assets Purchases (multiple years)	1,363	189	90	178	1,821	1,363	232	90	135	1,821	43	0	Increase spend on hardware and Microsoft Teams Project
11796000	2020-21 IT infrastructure	0	150	160	90	400	0	0	160	240	400	-150	0	No spend now forecasted for 20/21 due to Covid
Strategic Asset management														
11134000	Warwick Shire Hall - Refurb Of Old Shire Hall	1,997	0	0	0	1,997	1,997	0	0	0	1,997	0	0	
11400000	Globe House Alcester - Remodelling of Globe House	220	0	0	0	220	220	0	0	0	220	0	0	
11532000	Saltway Centre Stratford upon Avon	460	5	0	0	465	460	5	0	0	465	0	0	
11844000	2020-21 ICT Software Development	0	0	0	0	0	0	0	0	0	0	0	0	
		63,042	18,756	8,888	4,020	94,706	63,042	17,872	9,659	4,127	94,700	-84	-6	

Annex K Revenue - Finance - Andrew Felton

Strategic Director - Rob Powell

Portfolio Holders - Councillor Butlin (Finance & Property), Councillor Kaur (Customers and Transformation)

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	239	237	(2)	(5)	(5)	0	234	232	(2)	
Finance Delivery	2,791	5,121	2,330	(978)	(2,983)	(2,005)	1,813	2,138	325	A Covid related pressure has been identified which relates to the Council's School's Absence Insurance Scheme offered to schools and academies. There has been a significant increase in payments made to schools that are Covid-related. If this forecast gross Covid pressure of £630k is offset by the Covid grants received by the LA, then Finance Delivery's forecast reflects an underspend, driven primarily from vacancies which we have been unable to fill until the latter part of the financial year; and ad hoc underspends relating to the impact of Cov-19 on eg travel, conferences, etc.
Treasury Management, Pension Fund, Internal Audit, Risk and Assurance	1,216	1,280	64	(426)	(556)	(130)	790	724	(66)	
Commercialism	887	884	(3)	(15)	(15)	0	872	869	(3)	
Strategic Finance	721	736	15	(32)	(32)	0	689	704	15	
Finance Transformation	3,187	3,379	192	(1,239)	(1,401)	(162)	1,948	1,978	30	Overspend due to vacancy factor not being achieved in some areas due to low staff turnover, plus system upgrade costs. Process efficiencies being identified, particularly in transactional areas, plus longer term Agresso Development Programme to increase automation and save costs through reducing manual intervention. This is off-set by Non-Covid underspends elsewhere in Finance.
Net Service Spending	9,041	11,637	2,596	(2,695)	(4,992)	(2,297)	6,346	6,645	299	

Impact on specific service reserves (from Reserves tab)	(144)
Impact on risk/general reserves	

Annex K Reserves - Finance - Andrew Felton

Strategic Director - Rob Powell

Portfolio Holders - Councillor Butlin (Finance & Property), Councillor Kaur (Customers and Transformation)

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
LA Counter Fraud Fund Grant	16			16		
Schools Absence Insurance Equalisation Account	924		144	1,068		
Total	940	0	144	1,084	0	

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	179	114	(65)	0	0	0	179	114	(65)	Main variance due to change of forecast on budget balance line of £69,782. Other minor variances in salary costs due to recent pay settlement, offset by savings across Staff Travel expenses.
Communications	1,155	1,409	254	(712)	(712)	0	443	697	254	£240k of the variance can be directly attributed to WCCs response to Covid 19, and the need for comprehensive sharing of information across Warwickshire. There are also other minor variances relating to pay and additional resource.
HROD	830	1,008	178	(24)	(25)	(1)	806	983	177	The overspend relates to core salary costs. The recent move of the Transformation HROD Management budget into G&P has resulted in an additional overspend, also related to staffing resources.
Property Management	1,550	1,901	351	(1,051)	(1,057)	(6)	499	844	345	Significant in year savings on salary and staff related costs as a result both of the delay in the implementation to the FOM, and different working patterns due to COVID. Forecast RCCO £430k towards Hawkes Point/ Montague Road to cover financing for capital scheme, based on worst case scenario.
Legal & Democratic	7,191	7,378	187	(6,771)	(6,625)	146	420	753	333	The overspend within Legal and Democratic arises largely from a reduction in budgeted surplus within Legal Services - this reduction in surplus stems in large part from the need to use Agency staff to cover a high number of maternity absences and an under recovery of external income which has been impacted by Covid. The expected ratio of external to internal work is significantly different in 2020/21, and the increased internal work does not generate any surplus. A review at P8 on the predicted overall surplus and staff costs, has resulted in a reduced overspend position. This will continue to be reviewed on a monthly basis.
Corporate Policy	423	376	(47)	0	0	0	423	376	(47)	There is an in year underspend on salary costs due to a vacant post and a delayed start for some members of the team. This is partially offset by an on Consultancy costs in support of the Council's work on recovery.
Net Service Spending	11,328	12,186	858	(8,558)	(8,419)	139	2,770	3,767	997	

Impact on specific service reserves (from Reserves tab)	42
Impact on risk/general reserves	955

Annex L Savings - Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Legal Services additional surplus - Additional surplus from external trading with other local authorities and public sector bodies	30	0	0	(30)	Unlikely at this stage due to current pressures on income
Electronic record keeping - Reduced storage requirements as a result of the move to electronic record keeping.	10	0	0	(10)	Project delayed due to Covid - will be recommencing shortly - may delay full recovery in year 1
Total	40	0	0	(40)	

Annex L Reserves - Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
One Public Estate	387		(42)	345		
Going for Growth Apprenticeship Scheme	297			297		
Total	684	0	-42	642	0	

Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2020/21 to 2022/23 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Earlier Years £'000	2020/21 £'000	2021/22 £'000	2022/23 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10972000	Planning Consent For Europa Way	756	0	0	0	756	756	0	0	0	756	0	0	
11291000	Rural Services Capital Maintenance 2018/17	623	0	0	0	623	623	-9	0	0	614	-9	-9	Creditor on 11291031 will not be realised. Final account was less than expected and has been paid out of revenue.
11292000	Rural Services Capital Maintenance 2017/18	391	236	0	0	627	391	172	65	0	627	-65	-65	The maintenance programme for 2020/21 has gradually developed during the year to sit realistically with the constraints of COVID19, so some will now slip into 2021/22.
11335000	Rationalisation of County Storage	8,577	998	0	0	9,575	8,577	994	0	0	9,571	-4	-4	The project is now complete and there is no more spend anticipated.
11440000	Strategic Site Planning applications	1,834	2,075	17	0	3,927	1,834	748	1,344	0	3,927	-1,328	0	There is an expectation that a significant amount of spend will slip into 2021/22 but it is not yet known by how much.
11446000	Rural Services Capital Maintenance 2018/19	196	0	0	0	196	196	-120	0	0	76	-120	-120	Project 11446016 Whitegates Farm - incorrect creditor provision and an adjustment to fees previously charged has resulted in a £120 292 variance
11503000	Planning Consent re the disposal of Dunchurch depot	73	6	0	0	80	73	1	0	0	74	-6	-6	The project is now complete and there is no more spend anticipated.
11542000	Rural Services Capital Maintenance 2019/20	99	-14	0	0	85	99	118	80	0	297	132	212	Plan of work for 2020/21 and 2021/22 has resulted in the setting up of various projects in the last 2 months to use up the remaining Capital Maintenance Funding from 2016 onwards.
11689000	Maintaining the smallholdings land bank	0	844	0	0	844	0	0	761	0	761	-844	-82	The forecast has been based on the current list of Smallholdings Maintenance Projects. It is possible that some additional costs may be incurred in 2020/21, but it is considered prudent at Quarter 3 to re-profile, in the absence of any further information.
11790000	Rural Services Capital Maintenance 2020/21	0	356	0	0	356	0	356	0	0	356	0	0	
Grand Total		12,660	4,602	17	0	17,068	12,660	2,299	2,266	0	17,099	-2,243	-9	

20/21 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	Agreed Budget	Forecast	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	0	0	(156,419)	(157,528)	(1,109)	(156,419)	(157,528)	(1,109)	The £1,109k favourable variation is attributable to a number of different grants, the key variations listed below: - Business Rates Section 31 grant funding is £1,415k higher than budgeted, partially offset by £988k shortfall in the county share and top-up leaving a net favourable variance of £427k relating to business rates - Extended rights to home to school transport funding £350k - The Fire Pension Grant is now received in full for the financial year and was £165k higher than budgeted - Fire Link Revenue Grant £97k - War Pension Disregards Grant £88k
Central grants to support schools and pupils (excluding central block DSG)			0			0	0	0	0	
Transformation and Investment Funds	3,372	3,372	0	0	0	0	3,372	3,372	0	
0-5 Strategy for Children - Children's transformation	0	0	0	(486)	(486)	0	(486)	(486)	0	
Capital Financing Costs	32,300	28,615	(3,685)	(6,551)	(3,643)	2,908	25,749	24,972	(777)	The £777k favourable variance is the result of £3,508k underspend on the Capital Contingency and £286k favourable variance on MRP partially offset by: - £1,613k interest income shortfall as a result of Covid-19 - £108k increase in management fees due to Covid-19 - £1,237k underachievement of property disposal capital financing savings
Strategic Management Team	1,238	1,154	(84)	0	(1)	(1)	1,238	1,153	(85)	Reduced cost due to reduction in travel, subscriptions and conference cost due to Covid-19
County Coroner	593	783	190	(78)	(103)	(25)	515	680	165	One-off cost pressure on rent cost due to previous year rent charges. Increased pay cost and income forecast is based planned recruitment of a part time Area Coroner with 50% costs charged to Coventry City Council. Increase in mortuary fees as a result of enhanced risk due to Covid-19.
County Council Elections	250	600	350	0	0	0	250	600	350	Increased forecast based on 75% of election cost paid in 20/21 with the remaining 25% in the new financial year.
Environment Agency - Flood Defence Levy	250	250	0	0	0	0	250	250	0	
External Audit Fees	143	150	7	0	0	0	143	150	7	Forecast includes additional audit fees for FRC requirements and professional fees for valuers and actuaries.
Pensions deficit under-recovery	1,504	1,394	(110)	0	0	0	1,504	1,394	(110)	Reduced cost estimate based on Pension Fund Certificate of Rates.
Members Allowances and Expenses	1,086	765	(321)	0	0	0	1,086	765	(321)	Reduced cost due to reduction in travel and conference cost due to Covid-19 and reduction in allowances due to vacant positions
Apprenticeship Levy	1,114	1,114	0	0	0	0	1,114	1,114	0	
Other Administrative Expenses and Income	336	3,600	3,264	(166)	73	239	170	3,673	3,503	The £3,503k adverse variation is attributable to the following factors: - £1,417k of mortuary cost relating to Covid-19 - £360k Educateres cost to continue to provide school meals during Covid - £240k reducing in oxygen rebate - £2,137k Schools liability reserve - £647k Capital Fund and other admin charges underspend
Corporate Initiatives	1,303	0	(1,303)	(600)	(600)	0	703	(600)	(1,303)	Corporate contingency remaining after funding of the pay award net of optimism bias (£315k) and under-achievement of the contract management savings (£500k).
Insurances	3,297	3,229	(68)	(3,365)	(2,777)	588	(68)	452	520	Net £520k adverse variance on Insurance driven by removal of schools subscribing to RPA.
Net Service Spending (excluding DSG)	46,786	45,026	(1,760)	(167,665)	(165,065)	2,600	(120,879)	(120,039)	840	

Impact on specific service reserves (from Reserves tab)	1,164
Impact on risk/general reserves	(324)

Annex M Savings - Other Services - Virginia Rennie

Strategic Director - Rob Powell

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Reinvestment of capital receipts - Material receipts are forecast from the sale of strategic sites. Reinvestment of the capital receipts will reduce the Council's need to borrow for capital investment in the future. If the land is sold and the capital receipts are used as per this savings proposal, the funding will not be available to invest in the delivery of the capital strategy. (Delivery will be the responsibility of the Assistant Director - Governance and Policy.)	2,523	0	1,237	(1,286)	Delays on the sale of two sites as a result of preferred bidders withdrawing offers at the start of the Covid-19 lockdown has impacted on the ability to reduce borrowing costs in line with targets.
Contract Management - Reduction in the cost of contracted services and third party spend through improved contract management at all stages of the procurement process. (Delivery will be the responsibility of the Assistant Director - Commissioning Support Unit.)	500	0	0	(500)	Delays in implementation due to impact of Covid-19 response. Further funding from the Organisational Change Fund to restart the process is in the process of being evaluated to ensure future years' savings remain on track and pick up the savings foregone in 2020-21.
Senior Management Restructure - Reduction in the total cost of senior management across the organisation as part of the move to the new operating model. (Delivery will be the responsibility of the Assistant Director - Finance.)	69	69	69	0	
Optimism bias - Provision for a 10% optimism bias for the benefits from the transformation programme. This is included to mitigate the risk to the sustainability of the MTFS. Any provision not required as the level of savings are confirmed will be released back into the MTFS for allocation in future years. (Delivery will be the responsibility of the Strategic Director for Resources.)	(315)	0	0	315	
Total	2,777	69	1,306	(1,471)	

Annex M Reserves - Other Services - Virginia Rennie
Strategic Director - Rob Powell

Reserve	Approved Opening Balance 01/04/2020 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2021 £'000	Transfer request (To)/From Reserves £'000	Reason for Request
School Balances	14,162			14,162		
Loans To Schools	14			14		
Total Earmarked School Reserves	14,176	0	0	14,176	0	
NNDR Pool Surplus Reserve	5,532			5,532		
Total Earmarked External Reserves	5,532			5,532		
LATC Operational Reserve	248			248		
Local Resilience Forum - Brexit funding	263			263		
Corporate Apprenticeship Fund	737			737		
Redundancy Fund	8,400	(435)		7,964		
Schools in Financial Difficulty	1,822	(70)		1,752		
Total Internal Policy (Annual review)	11,468	(505)	0	10,963	0	
Financial Instruments Reserve	2,334			2,334		
Insurance Fund	9,125		(520)	8,605		
Capital Fund	1,658			1,658		
NNDR Appeals Reserve	7,951			7,951		
Pensions Deficit Reserve	466		110	576		
Quadrennial Elections	686		(350)	336		
Audit Fee Reserve	774		(7)	767		
IT Sinking Fund	2,773			2,773		
Interest Rate Volatility Reserve	5,436			5,436		
Total Volatility (Annual Review)	31,202	0	(767)	30,435	0	
Fire Transformation Fund	863	(190)		673		
Childrens Tranformation Fund	6,217	373	(1,506)	5,084		
Council Change Fund	12,337	(3,819)		8,518		
Unringfenced Government Grants	18,111	(349)	1,109	18,871		
Revenue Investment Funds	17,500	(534)		16,965		
Total Invest To Save Funds	55,027	(4,519)	-397	50,111	0	
Directorate Risk Reserve - Communities	5,647	(515)		5,132		
Directorate Risk Reserve - People	12,844	(280)		12,564		
Directorate Risk Reserve - Resources	4,036	(1,504)		2,532		
Contingency to cover DSG Overspend	12,314			12,314		
General Reserves	21,223			21,223		
Total Management of Financial Risk	56,065	(2,299)	0	53,766	0	
Medium Term Financial Contingency	11,834	24,900		36,734		
Total Contingency Reserves	11,834	24,900	0	36,734	0	
Total	185,304	17,577	(1,164)	201,717	0	